	B	C	H	I	J	K	L	M
1	**Mangement Accounts 2025-26, Post Year-End Adjustments**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
2			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
3	Income	Precept	777,980		777,980	777,979	777,979	100.0%
4	Income	Town Hall Hire income	47,329		47,329	47,500	47,500	99.6%
5	Income	Market Income	176,496		176,496	172,078	172,078	102.6%
6	Income	Cemetery - Purchase & Intement Fees	92,390		92,390	80,000	80,000	115.5%
7	Income	Cemetery - Memorial Fees	11,815		11,815	8,500	8,500	139.0%
8	Income	Cemetery - Sundry Income	3,325		3,325	1,500	1,500	221.7%
9	Income	Tranquility Garden - Memorial Fees	3,080		3,080	3,225	3,225	95.5%
10	Income	Tranquility Garden - Purchase & Interment Fees	9,959		9,959	12,500	12,500	79.7%
11	Income	Allotments	1,481		1,481	175	175	846.1%
12	Income	Cemetery Mast fee rent	18,523		18,523	9,750	9,750	190.0%
13	Income	River Avon Mooring income	1,046		1,046	1,392	1,392	75.2%
14	Income	Bank Interest	3,091		3,091	1,187	1,187	260.4%
15	Income	Interest & Dividends on Investments	29,774		29,774	17,513	17,513	170.0%
16	Income	Misc income	1,000		1,000	0	0	-
17	Income	CIL Receipts	162,022		162,022	-	-	-
18	Income	Shakespeare's Birthday Celebrations Income	52,316		52,316	-	-	-
19	Income	TCSP Income	4,050		4,050	-	-	-
20		**Total STC Income**	**1,395,677**		**1,395,677**	**1,133,299**	**1,133,299**	**123.2%**
21								
22	**Deferred Income**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
23			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
24	Income	Deferred income	104,538		104,538			
25								
26								
27			**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
28	**Department**	**EXPENDITURE** **Description**	**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
29								
30	Markets	Market fees incl Tripartite	105,897		105,897	106,689	106,689	99.3%
31	Markets	Market - Xmas Festival	27,029		27,029	27,029	27,029	100.0%
32								
33		**Total Markets**	**132,927**		**132,927**	**133,718**	**133,718**	**99.4%**
34					0	0		
35	Town Hall Commercial	TH - Wages	37,337		37,337	43,153	43,153	86.5%
36	Town Hall Commercial	TH - Event Security	500		500	1,652	1,652	30.3%
37	Town Hall Commercial	TH - Cleaning & Laundry	949		949	872	872	108.8%
38	Town Hall Commercial	TH - Operating Equipment	969		969	912	912	106.2%
39	Town Hall Commercial	TH - PRS Licence Fee	2,389		2,389	2,500	2,500	95.6%
40	Town Hall Commercial	TH - Marketing	989		989	3,000	3,000	33.0%
41	Town Hall Commercial	TH - Travel & Subs	0		0	100	100	0.0%
42		**Total Town Hall Hire Expenditure**	**43,132**		**43,132**	**52,189**	**52,189**	**82.6%**
44								

	B	C	H	I	J	K	L	M
1	**Mangement Accounts 2025-26, Post Year-End Adjustments**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
2			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
45	Town Hall Administration	TH - O&A - Wages	253,517		253,517	281,319	281,319	90.1%
46	Town Hall Administration	TH - O&A - Business & Water Rates	33,148		33,148	30,776	30,776	107.7%
47	Town Hall Administration	TH - O&A - Heating & Lighting	13,224		13,224	10,611	10,611	124.6%
48	Town Hall Administration	TH - O&A - Combined Liability Insurance	17,674		17,674	19,003	19,003	93.0%
49	Town Hall Administration	TH - O&A - Cleaning	5,709		5,709	5,064	5,064	112.7%
50	Town Hall Administration	TH - O&A - General Repairs & Maintenance	15,339		15,339	14,890	14,890	103.0%
51	Town Hall Administration	TH - O&A - Lift Costs	2,872		2,872	2,966	2,966	96.8%
52	Town Hall Administration	TH - O&A - Special Repairs, Maintenance & Projects	5,000		5,000	11,000	11,000	45.5%
53	Town Hall Administration	TH - O&A - Staff uniforms/H&S	0		0	1,500	1,500	0.0%
54	Town Hall Administration	TH - O&A - Equipment, Printing & Stationery	3,129		3,129	3,557	3,557	88.0%
55	Town Hall Administration	TH - O&A - Equipment Rental & contracts	2,361		2,361	1,734	1,734	136.1%
56	Town Hall Administration	TH - O&A -Newspapers, postage & telephones	3,357		3,357	2,859	2,859	117.4%
57	Town Hall Administration	TH - O&A - IT Costs	9,814		9,814	9,812	9,812	100.0%
58	Town Hall Administration	TH - O&A - Staff Training/Travel	2,931		2,931	1,936	1,936	151.4%
59	Town Hall Administration	TH - O&A - Borough Records	350		350	400	400	87.5%
60	Town Hall Administration	TH - O&A - Planning Consultation Fees	4,380		4,380	6,120	6,120	71.6%
61	Town Hall Administration	TH - O&A - Payroll Bureau Fees	2,640		2,640	3,436	3,436	76.8%
62	Town Hall Administration	TH - O&A - Recruitment	65		65	2,500	2,500	2.6%
63	Town Hall Administration	TH - O&A - Professional fees	9,628		9,628	9,628	9,628	100.0%
64	Town Hall Administration	TH - O&A - Professional fees H&S	6,414		6,414	0	0	-
65	Town Hall Administration	TH - O&A - Audit Fees	1,365		1,365	4,332	4,332	31.5%
66	Town Hall Administration	TH - O&A - Website & Publicity	938		938	1,345	1,345	69.7%
67	Town Hall Administration	TH - O&A - Subscriptions	4,404		4,404	2,979	2,979	147.8%
68	Town Hall Administration	TH - O&A - Meeting Expenses	310		310	250	250	123.9%
69	Town Hall Administration	TH - O&A - Bank Charges & Investment Fees	1,501		1,501	609	609	246.5%
70	Town Hall Administration	TH - O&A - Rother Street Clock Tower	213		213	616	616	34.5%
71	Town Hall Administration	TH - O&A - Street Furniture Op & Maint Costs	834		834	1,011	1,011	82.5%
72	Town Hall Administration	TH - O&A - Election Fees	30,000		30,000	5,000	5,000	600.0%
73	Town Hall Administration	TH - O&A - Neighbourhood Plan Monitoring & Review	720		720	2,500	2,500	28.8%
74		**Total Town Hall Administration**	**431,835**		**431,835**	**437,753**	**437,753**	**98.6%**
75						0		

	B	C	H	I	J	K	L	M
1	**Mangement Accounts 2025-26, Post Year-End Adjustments**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
2			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
76	Civic	Civic - Mayors Allowance	2,776		2,776	4,500	4,500	61.7%
77	Civic	Civic - Mayors Travel	2,544		2,544	4,466	4,466	57.0%
78	Civic	Civic - Mayors Civic Insignia	58		58	2,000	2,000	2.9%
79	Civic	Civic - Mayors Receptions	8,138		8,138	7,500	7,500	108.5%
80	Civic	Civic - Mayorality - SBC	25,000		25,000	25,000	25,000	100.0%
81	Civic	Civic - Mayorality - One off Events/Anniversaries	1,358		1,358	5,500	5,500	24.7%
82	Civic	Civic - Mayorality - Xmas Lights	5,000		5,000	5,000	5,000	100.0%
83	Civic	Civic - Mayorality - Honararia	3,731		3,731	4,230	4,230	88.2%
84	Civic	Civic - Mayorality - Event Security	3,740		3,740	10,000	10,000	37.4%
85	Civic	Civic - Mayorality - Printing & Stationery	259		259	539	539	48.1%
87	Civic	Civic - Mayorality - Civic services/ Gifts	199		199	100	100	199.1%
88	Civic	Civic - Mayorality - Civic Robes	316		316	500	500	63.1%
89	Civic	Civic - Mayorality - National Mourning Protocol	1,500		1,500	1,500	1,500	100.0%
90	Civic	Civic - Heritage Open Days	0		0	1,000	1,000	0.0%
91	Civic	Civic - DE / VE Day	1,358		1,358	1,000	1,000	135.8%
92		**Total Civic**	**55,978**		**55,978**	**72,835**	**72,835**	**76.9%**
93						0		
94	Cemetery & Open spaces	Cemetery - Wages	180,056		180,056	200,102	200,102	90.0%
95	Cemetery & Open spaces	Cemetery - Professional Fees & Advertising	2,415		2,415	0	0	-
96	Cemetery & Open spaces	Cemetery - Business & Water Rates	6,350		6,350	5,718	5,718	111.0%
97	Cemetery & Open spaces	Cemetery - Heating & Lighting	2,288		2,288	3,000	3,000	76.3%
98	Cemetery & Open spaces	Cemetery - Telephone & CCTV	1,037		1,037	1,095	1,095	94.7%
99	Cemetery & Open spaces	Cemetery - Staff Welfare	883		883	845	845	104.5%
100	Cemetery & Open spaces	Cemetery - Recruitment/training	115		115	3,000	3,000	3.8%
101	Cemetery & Open spaces	Cemetery - Health & Safety	83		83	1,000	1,000	8.3%
102	Cemetery & Open spaces	Cemetery - Special Repairs & Maintenance	5,000		5,000	10,000	10,000	50.0%
103	Cemetery & Open spaces	Cemetery - Vehicle Costs inc. replacement contingen	31,183		31,183	21,851	21,851	142.7%
104	Cemetery & Open spaces	Cemetery - Equipment Costs	729		729	6,500	6,500	11.2%
105	Cemetery & Open spaces	Cemetery - Grounds Maintenance	8,778		8,778	8,500	8,500	103.3%
106	Cemetery & Open spaces	Cemetery - Grave Excavation Costs/Memorials	3,965		3,965	5,700	5,700	69.6%
107	Cemetery & Open spaces	Cemetery - Sundry Seating & Trees	945		945	1,951	1,951	48.4%
108	Cemetery & Open spaces	Cemetery - Land Extension	15,000		15,000	15,000	15,000	100.0%
109	Cemetery & Open spaces	Cemetery - Garden of Rem R&M	1,268		1,268	500	500	253.5%
110	Cemetery & Open spaces	Cemetery - Holy Trinity R&M	1,570		1,570	500	500	314.0%
111	Cemetery & Open spaces	Cemetery - Tranquility Garden R&M	1,000		1,000	1,000	1,000	100.0%
112	Cemetery & Open spaces	Park Road Allotments - Lease	0		0	10	10	0.0%
113	Cemetery & Open spaces	Park Road Allotments - Maintenance & Repairs	173		173	0	0	-
114	Cemetery & Open spaces	Mooring Expenditure	530		530	0	0	-
115	Cemetery & Open spaces	Memorials Special Repairs & Maintenance	10,000		10,000	0	0	-
116		**Total Cemetery & Open Spaces Expenditure**	**273,366**		**273,366**	**286,272**	**286,272**	**95.5%**

	B	C	H	I	J	K	L	M
1	**Mangement Accounts 2025-26, Post Year-End Adjustments**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
2			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
118								
119	Hatton Rock	Hatton Rock - Rent	15,513		15,513	15,513	15,513	100.0%
120	Hatton Rock	Hatton Rock - Rates & general expenses	5,739		5,739	6,069	6,069	94.6%
121	Hatton Rock	Hatton Rock - Insurance & Service Costs	41		41	1,800	1,800	2.3%
122		**Total Hatton Rock**	**21,293**		**21,293**	**23,382**	**23,382**	**91.1%**
123						0		
124	Initiatives & projects	Initiatives & Projects - Strat BID	756		756	1,276	1,276	59.3%
125	Initiatives & projects	Initiatives & Projects - Town CCTV Partnership	33,873		33,873	33,880	33,880	100.0%
126	Initiatives & projects	Initiatives & Projects - Under £20k	7,475		7,475	12,500	12,500	59.8%
127	Initiatives & projects	Initiatives & Projects - Over £20k	55,000		55,000	55,000	55,000	100.0%
129	Town Hall Administration	TH - O&A - TCSP, STC Contribution	765		765	750	750	102.0%
130	Initiatives & projects	Climate Change Initiative	4,910		4,910	0	0	-
131		**Total Initiatives & Projects**	**102,779**		**102,779**	**103,406**	**103,406**	**99.4%**
132								
133	Expenditure	CIL Expenditure	20,942		20,942	-	-	-
134	Expenditure	SBC expenditure	37,621		37,621	-	-	-
135	Expenditure	TCSP Expenditure	51		51			
136		**Total Other**	**58,614**		**58,614**	**0**	**0**	
137		**Total Expenditure**	**1,119,924**		**1,119,924**	**1,109,555**	**1,109,555**	**100.9%**
140	*Indicates this budget line is linked to a year-end reserve transfer*							
141								
142	**Reserve Balances**							
143								
144	**Restricted Reserves**							
145								
146	**Community Infrastructure Levy (CIL)**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
147			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
148	Income	CIL Receipts	162,022		162,022	-	-	-
149	Expenditure	CIL Expenditure	20,942		20,942	-	-	-
150		*Movement in/(out of) reserve*	*141,080*					
151	Reserve	CIL Reserve Balance	355,343		355,343	-	-	-
152								
153								
154	**Shakespeare's Birthday Celebrations (SBC)**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
155			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
156	Income	Shakespeare Birthday Celebrations Income	45,000		45,000	-	-	-
157	Income	SBC donations, flags & parade	7,316		7,316	-	-	-
158	Expenditure	SBC expenditure	37,621		37,621	-	-	-
159		*Movement in/(out of) reserve*	*14,695*					
160	Reserve	SBC Reserve Balance	62,892		62,892	-	-	-
161								
162								

	B	C	H	I	J	K	L	M
1	**Mangement Accounts 2025-26, Post Year-End Adjustments**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
2			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
163	**Town Centre Strategic Partnership (TCSP)**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
164			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
165	Income	TCSP Income	4,050		4,050	-	-	-
166	Expenditure	TCSP Expenditure	51		51			
167		*Movement in/(out of) reserve*	*3,999*					
168	Reserve	TCSP Reserve Balance	6,597		6,597	-	-	-
169								
170								
171	**Shakespeare's Statue Restoration Reserve**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
172			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
173	Expenditure	Shakespeare's Statue Restoration Expenditure	0		0			
174		*Movement in/(out of) reserve*	*0*					
175	Reserve	Shakespeare's Statue Restoration Reserve Balance	8,547		8,547	-	-	-
176								
177								
178	**Special Events, Bird Estates Pole & Dais Reserve**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
179			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
180	Expenditure	Special Events, Bird Estates Pole & Dais Reserve	0		0			
181		*Movement in/(out of) reserve*	*0*					
182	Reserve	Special Events, Pole & Dais Reserve Balance	7,933		7,933	-	-	-
183								
184								
185	**Designated Reserves**		**Balance @**					
186	*Balances after Y/E movements*	**Movement**	**31.03.2026**					
187	Cemetery Land Provision	14,621	78,926					
188	Holy Trinity Churchyard	(-1,070)	7,563					
189	Building Maintenance Reserve	5,000	15,664					
190	Allotment Reserve	1,376	6,038					
191	Tranquillity Garden Reserve	1,000	1,000					
192	Events Reserve	(-358)	9,642					
193	Vehicle Replacement	15,613	20,801					
194	Climate Change	(-4,910)	6,198					
195	Christmas Festival	4,104	4,104					
196	Election Expenses	30,000	45,522					
197	TH Commercial Management	4,197	4,197					
198	Garden of Remembrance	1,000	1,000					
199	Memorials	10,000	10,000					
200	National Mourning Protocol	1,500	1,500					
201	Cemetery Special Repairs & Maintenance	5,000	5,000					
202								
203								

	B	C	H	I	J	K	L	M
1	**Mangement Accounts 2025-26, Post Year-End Adjustments**		**Year End**		**Year to date**	**YTD Budget**	**Budget**	**% of Budget**
2			**Apr 25 - Mar 26**		**2025-26**	**2025-26**	**2025-26**	**used 2025-26**
204	**General Reserve**		**Balance @**					
205	*Balance after Y/E Movements*		**31.03.2026**					
206	General Reserve		321,342					
207		General Reserve @ 31.03.2025	*207,557*					
208		Increase / (decrease)	*113,785*					