

	B	C	D	E	F	G	H	I
1	<b>Budget 2026-27</b>		<b>Budget</b>	<b>Actuals</b>	<b>Annual budget</b>		<b>Actuals</b>	<b>Annual budget</b>
2			<b>2026/27</b>	<b>2025/26</b>	<b>2025/26</b>		<b>2024/25</b>	<b>2024/25</b>
3				<b>April to Nov 25</b>	<b>Apr 25-Mar 26</b>		<b>Apr 24-Mar 25</b>	<b>Apr 24-Mar 25</b>
4								
5	<b>Summary 2025/26</b>	<b>Precept - see end of page for Band D charge</b>	<b>823,412</b>	<b>777,980</b>	<b>777,979</b>		<b>661,678</b>	<b>661,678</b>
6		<b>Other income</b>	<b>382,107</b>	<b>350,342</b>	<b>355,320</b>		<b>466,433</b>	<b>363,932</b>
7		<b>Expenditure</b>	<b>1,205,519</b>	<b>685,746</b>	<b>1,133,299</b>		<b>956,197</b>	<b>1,090,399</b>
8								
9	<b>Department</b>	<b>INCOME</b>	<b>Description</b>	<b>Actual</b>	<b>Budget</b>		<b>Actuals</b>	<b>Annual budget</b>
10							<b>2024/25</b>	<b>2024/25</b>
11							<b>Apr 24-Mar 25</b>	<b>Apr 24-Mar 25</b>
12	Income	Precept	823,412	777,980	777,979		661,678	661,678
13	Income	Town Hall Hire income	55,000	33,833	47,500		44,557	47,500
14	Income	Market Income	184,532	176,497	172,078		181,230	190,222
15	Income	Cemetery - Purchase & Intement Fees	85,000	68,951	80,000		52,281	80,000
16	Income	Cemetery - Memorial Fees	8,500	5,820	8,500		13,535	8,500
17	Income	Cemetery - Sundry Income	1,500	2,695	1,500		4,290	1,500
18	Income	Tranquility Garden - Memorial Fees	3,500	2,310	3,225		3,590	3,225
19	Income	Tranquility Garden - Purchase & Interment Fees	12,500	6,105	12,500		11,848	11,947
20	Income	Allotments	175	105	175		26	175
21	Income	Cemetery Mast	10,000	7,566	9,750		7,566	9,750
22	Income	River Avon Mooring	1,400	1,395	1,392		1,349	1,270
23	Income	Bank Interest	2,000	2,043	1,187		3,247	-
24	Income	Interest & Dividends on Investments	16,000	15,116	17,513		25,081	7,500
25	Income	Misc income	2,000	1,000			2,660	2,343
26	Income	CIL income			-		94,932	-
27	Income	Town Centre Strategic Partnership (TCSP)		3,300				
28	Income	Shakespeare Birthday Celebrations (SBC) Income		20,000	-		20,240	-
29	Income	Shakespeare's Birthday Celebrations (SBC) Donations & flags		3,607				
30								
31		<b>Total Income</b>	<b>1,205,519</b>	<b>1,128,322</b>	<b>1,133,299</b>		<b>1,128,111</b>	<b>1,025,610</b>

	B	C	D	E	F	G	H	I
1	<b>Budget 2026-27</b>		<b>Budget</b>	<b>Actuals</b>	<b>Annual budget</b>		<b>Actuals</b>	<b>Annual budget</b>
2			<b>2026/27</b>	<b>2025/26</b>	<b>2025/26</b>		<b>2024/25</b>	<b>2024/25</b>
3				<b>April to Nov 25</b>	<b>Apr 25-Mar 26</b>		<b>Apr 24-Mar 25</b>	<b>Apr 24-Mar 25</b>
32								
33								
34	<b>Department</b>	<b>EXPENDITURE</b>	<b>Description</b>	<b>Actual</b>	<b>Budget</b>		<b>Actual</b>	<b>Budget</b>
35							<b>2024/25</b>	<b>2024/25</b>
36							<b>Apr 24-Mar 25</b>	<b>Apr 24-Mar 25</b>
37								
38	Markets	Market fees incl Tripartite Income	110,719	105,897	106,689		107,298	117,937
39	Markets	Market - Xmas Festival	28,000	325	27,029		25,339	25,461
40								
41		<b>Total Markets</b>	<b>138,719</b>	<b>106,222</b>	<b>133,718</b>		<b>132,637</b>	<b>143,398</b>
42								
43	Town Hall Commercial	TH - Professional fees & planned Maintenance	5,750	4,292	-		1,750	812
44	Town Hall Commercial	TH - Wages	34,683	25,724	43,153		28,516	33,534
45	Town Hall Commercial	TH - Event Security	1,800	240	1,652		508	1,014
46	Town Hall Commercial	TH - Cleaning & Laundry	900	4,622	872		5,135	4,544
47	Town Hall Commercial	TH - Operating Equipment	1,000	610	912		684	1,400
48	Town Hall Commercial	TH - PRS Licence Fee	2,500	2,464	2,500		255	2,500
49	Town Hall Commercial	TH - Marketing	3,000	889	3,000		100	3,000
50	Town Hall Commercial	TH - Travel & Subs	100		100			-
51								
52		<b>Total Town Hall Commercial</b>	<b>49,733</b>	<b>38,841</b>	<b>52,189</b>		<b>36,947</b>	<b>46,804</b>

	B	C	D	E	F	G	H	I
1	Budget 2026-27		Budget	Actuals	Annual budget		Actuals	Annual budget
2			2026/27	2025/26	2025/26		2024/25	2024/25
3				April to Nov 25	Apr 25-Mar 26		Apr 24-Mar 25	Apr 24-Mar 25
53								
54	Town Hall Administration	TH - O&A - Wages inc. review	312,160	164,215	281,319		233,907	246,501
56	Town Hall Administration	TH - O&A - Legacy Pensions	7,800					
57	Town Hall Administration	TH - O&A - Business & Water Rates	30,000	26,948	30,776		26,091	30,776
58	Town Hall Administration	TH - O&A - Heating & Lighting	12,000	4,115	10,611		17,611	18,113
59	Town Hall Administration	TH - O&A - Combined Liability Insurance	20,000	17,674	19,003		17,146	16,012
60	Town Hall Administration	TH - O&A - Strat BID	1,500	756	1,276		739	1,063
61	Town Hall Administration	TH - O&A - Cleaning	6,000		5,064			
62	Town Hall Administration	TH - O&A - Repairs & Maintenance (incl Quinn)	25,000	10,328	14,890		12,612	17,456
63	Town Hall Administration	TH - O&A - Lift Costs	3,000	2,872	2,966		912	1,622
64	Town Hall Administration	TH - O&A - Building/Office Projects	10,000	-	12,000			30,500
65	Town Hall Administration	TH - O&A - Staff uniforms	300		1,500			1,500
66	Town Hall Administration	TH - O&A - Printing & Stationery	2,500	1,877	2,557		2,860	4,586
67	Town Hall Administration	TH - O&A - Equipment contracts	1,800	1,577	1,734		1,286	2,037
68	Town Hall Administration	TH - O&A - Newspapers, postage & telephones	3,000	2,096	2,859		3,019	3,044
69	Town Hall Administration	TH - O&A - IT Costs	13,500	7,317	9,812		8,932	8,185
70	Town Hall Administration	TH - O&A - Staff Training/Travel	4,245	2,785	1,936		2,493	3,815
71	Town Hall Administration	TH - O&A - Borough Records	-		400			350
72	Town Hall Administration	TH - O&A - Planning Consultation Fees	9,000	2,920	8,620		7,090	4,200
73	Town Hall Administration	TH - O&A - Payroll Services	3,500	1,240	3,436		2,520	2,471
74	Town Hall Administration	TH - O&A - Recruitment	2,500	65	2,500		712	1,500
75	Town Hall Administration	TH - O&A - Professional Fees - H&S	2,200	5,188	2,105			2,000
76	Town Hall Administration	TH - O&A - Website & Publicity	1,500	898	1,345		576	607
77	Town Hall Administration	TH - O&A - Subscriptions	4,000	3,899	2,979		3,671	5,035
78	Town Hall Administration	TH - O&A - HR Support	4,045					
79	Town Hall Administration	TH - O&A - Audit Fees	5,000	3,557	11,855		3,080	13,796
80	Town Hall Administration	TH - O&A - Meeting Expenses	250	224	250		163	1,000
81	Town Hall Administration	TH - O&A - Bank Charges & Investment Fees	700	980	609		1,982	645
82	Town Hall Administration	TH - O&A - Rother Street Clock Tower	500	41	616		227	250
83	Town Hall Administration	TH - O&A - Initiatives - Street Furniture	1,500	1,190	1,011			
84	Town Hall Administration	TH - O&A - Election Fees	15,000		5,000		5,258	5,000
85								
86	<b>Total Town Hall Administration</b>		<b>502,500</b>	<b>262,760</b>	<b>439,029</b>		<b>352,888</b>	<b>422,063</b>

	B	C	D	E	F	G	H	I
1	Budget 2026-27		Budget	Actuals	Annual budget		Actuals	Annual budget
2			2026/27	2025/26	2025/26		2024/25	2024/25
3				April to Nov 25	Apr 25-Mar 26		Apr 24-Mar 25	Apr 24-Mar 25
87								
88	Civic & Mayoral	Civic - Mayors Allowance	5,000	2,444	4,500		5,099	4,500
89	Civic & Mayoral	Civic - Mayors Travel	4,500	1,558	4,466		4,455	3,500
90	Civic & Mayoral	Civic - Mayors Civic Insignia	2,000	58	2,000		371	1,000
91	Civic & Mayoral	Civic - Mayors Receptions	8,500	8,123	7,500		7,777	7,000
92	Civic & Mayoral	Civic - Mayoralty - SBC	25,000		25,000		20,000	25,000
93	Civic & Mayoral	Civic - Mayoralty - One off Events/Anniversaries	6,000	1,358	5,500		869	6,000
95	Civic & Mayoral	Civic - Mayoralty - Honararia	4,500	2,076	4,230		4,287	3,979
96	Civic & Mayoral	Civic - Mayoralty - Event Security incl HVM	20,000	4,540	10,000		11,404	10,000
97	Civic & Mayoral	Civic - Mayoralty - Printing & Stationery	500	259	539		365	500
98	Civic & Mayoral	Civic - Mayoralty - Floral Decorations	400		-		265	650
99	Civic & Mayoral	Civic - Mayoralty - Civic services/ Gifts	300	153	100		137	100
100	Civic & Mayoral	Civic - Mayoralty - Civic Robes	500	208	500		35	500
101	Civic & Mayoral	Civic - Mayoralty - National Mourning Protocol	1,500		1,500			1,500
102								
103		<b>Total Civic</b>	<b>78,700</b>	<b>20,776</b>	<b>65,835</b>		<b>55,063</b>	<b>64,229</b>

	B	C	D	E	F	G	H	I
1	Budget 2026-27		Budget	Actuals	Annual budget		Actuals	Annual budget
2			2026/27	2025/26	2025/26		2024/25	2024/25
3				April to Nov 25	Apr 25-Mar 26		Apr 24-Mar 25	Apr 24-Mar 25
104								
105	Cemetery & Open Spaces	Cemetery - Wages	155,632	120,377	200,102		153,891	154,313
107	Cemetery & Open Spaces	Cemetery - Advertising + grave search software	2,575	1,493	1,560		3,870	-
108	Cemetery & Open Spaces	Cemetery - Business & Water Rates	6,000	5,945	5,718		5,249	5,718
109	Cemetery & Open Spaces	Cemetery - Heating & Lighting	5,200	2,128	5,184		2,623	4,685
110	Cemetery & Open Spaces	Cemetery - Telephone & CCTV	1,200	713	1,095		866	850
111	Cemetery & Open Spaces	Cemetery - Staff Welfare incl uniforms	1,000	655	845		731	700
112	Cemetery & Open Spaces	Cemetery - Grounds Maintenance	8,500	4,892	8,500		11,827	18,100
113	Cemetery & Open Spaces	Cemetery - Vehicle Costs	22,000	10,577	21,851		16,479	18,688
114	Cemetery & Open Spaces	Cemetery - Equipment Costs	31,000	578	6,500		4,391	6,000
115	Cemetery & Open Spaces	Cemetery - Grave Excavation Costs	5,700	2,390	5,700		2,850	4,750
116	Cemetery & Open Spaces	Cemetery - Sundry Seating & Trees	500	479			1,149	600
117	Cemetery & Open Spaces	Cemetery - Tree Maintenance	10,000		20,000			
118	Cemetery & Open Spaces	Cemetery - Garden of Remembrance R&M	1,000	268	1,000		556	4,400
119	Cemetery & Open Spaces	Cemetery - Tranquility Garden R&M	1,000	491	1,000		269	1,000
120	Cemetery & Open Spaces	Cemetery - Bench Maintenance	2,000		1,951			-
121	Cemetery & Open Spaces	Cemetery - Recruitment/training	1,000	80	3,000			3,000
122	Cemetery & Open Spaces	Cemetery - Health & Safety	1,000	83	1,000			250
123	Cemetery & Open Spaces	Cemetery - Land Extension	15,000		15,000			15,000
124	Cemetery & Open Spaces	Allotments - Park Road Lease	10		10			10
125	Cemetery & Open Spaces	Cemetery - Special Repairs & Maintenance	15,000		12,000			30,000
126	Cemetery & Open Spaces	River Avon Mooring		530				
127	Cemetery & Open Spaces	Red phone boxes	-					-
128		<b>Total Cemetery</b>	<b>285,317</b>	<b>151,676</b>	<b>312,016</b>		<b>204,752</b>	<b>268,064</b>
129								
130	Hatton Rock	Hatton Rock - Rent	16,000	10,342	15,513		14,203	14,839
131	Hatton Rock	Hatton Rock - Rates & general expenses	6,000	5,357	6,069		6,665	100
132	Hatton Rock	Hatton Rock - Insurance & Service Costs	1,800		1,800		1,050	6,006
133								
134		<b>Total Hatton Rock</b>	<b>23,800</b>	<b>15,699</b>	<b>23,382</b>		<b>21,917</b>	<b>20,945</b>

	B	C	D	E	F	G	H	I
1	Budget 2026-27		Budget	Actuals	Annual budget		Actuals	Annual budget
2			2026/27	2025/26	2025/26		2024/25	2024/25
3				April to Nov 25	Apr 25-Mar 26		Apr 24-Mar 25	Apr 24-Mar 25
135								
137	Initiatives & projects	Initiatives & Projects - Town CCTV Partnership	35,000	33,873	33,880		25,405	33,873
138	Initiatives & projects	Initiatives & Projects - Under £20k	15,000	8,522	12,500		9,484	12,500
140	Initiatives & projects	Initiatives & Projects - Over £20k	55,000		55,000		60,000	70,000
141	Initiatives & projects	Christmas Lights Fesitval	5,000	5,000	5,000		5,000	3,000
142	Initiatives & projects	Initiatives & Projects - Town Centre Strategic Partnership	750	30	750		600	600
143	Initiatives & projects	Newsletters & Quality Status	-					1,500
144	Initiatives & projects	Climate Change Initiative	8,500	4,648			4,398	2,192
146	Initiatives & projects	Community Infrastructure Levy (CIL)					5,000	
148								
149		<b>Total Initiatives &amp; Projects</b>	<b>126,750</b>	<b>52,173</b>	<b>107,130</b>		<b>112,616</b>	<b>124,896</b>
150								
151		<b>SBC expenditure</b>		<b>37,599</b>			<b>39,374</b>	
152								
153		<b>Total Expenditure</b>	<b>1,205,519</b>	<b>685,746</b>	<b>1,133,299</b>		<b>956,197</b>	<b>1,090,399</b>
154								
155		Tax base - 2026/27	14,670.00		14,552.55			14,232.69
156		Band D Charge £	56.13		£ 53.46		£	46.49
157		% increase	4.99%		14.99%			11.01%
158								