Stratford-upon-Avon Town Council

Management Accounts, 01 April 2026 to 31 March 2027

	B	C	D	E	F	G	H	I
1	**DRAFT BUDGET 2027-28**	**Budget**		**YTD Total**	**Budget**		**Actuals**	**Budget**
2	**Based on 2025-26 budget & increased by CPIH 3.6% as at 2026.09.30**	**2027-28**		**2026-27**	**2026-27**		**2025-26**	**2025-26**
3	**INCOME SUMMARY**							
4	Precept	853,055		823,412	823,412		777,980	777,979
5	Market income	188,440		276,570	184,532		176,496	172,078
6	Town Hall Commercial income	55,000		23,452	55,000		47,329	47,500
7	Cemetery & Open Spaces income	122,575		68,576	122,575		141,619	114,858
8	Bank Interest	2,072		1,505	2,000		3,091	1,187
9	Interest & Dividends on Investments	16,576		13,227	16,000		29,774	17,513
10	Misc income i.e sale of assets	2,072		0	2,000		1,000	0
11	CIL Receipts	0		12,358	-		162,022	0
12	Shakespeare's Birthday Celebrations income	65,000		55,100	-		55,100	0
13	TCSP Income	0		0	-		4,050	0
14	**TOTAL INCOME:**	**1,304,789**		**1,274,200**	**1,205,519**		**1,398,461**	**1,131,115**
15							Totals exclude old budget lines no longer u	
16	**EXPENDITURE SUMMARY**							
17	Market Expenditure	142,072		54,375	138,719		128,823	130,275
18	Town Hall Commercial Expenditure	43,883		21,996	43,883		43,132	52,090
19	Cemetery & Open Spaces	285,317		130,712	285,317		234,073	272,973
20	Storage Costs	23,800		15,587	23,800		21,475	22,983
21	Town Hall Operational & Admin	508,350		229,275	508,350		397,450	421,384
22	Civic	78,700		10,785	78,700		48,120	63,836
23	Initiatives & Town Projects	126,750		69,834	126,750		69,834	106,380
24	CIL Expenditure	-		5,811	-		20,942	0
25	Shakespeare's Birthday Celebrations Expenditure	65,000		99,113	-		99,113	0
26	TCSP Expenditure	-		0	-		51	0
27	**TOTAL EXPENDITURE:**	**1,273,872**		**583,115**	**1,205,519**		**934,189**	**939,645**
28							Totals exclude old budget lines no longer u	

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29	**DETAILED BREAKDOWN BY DEPARTMENT**							
30	**Description**	**Budget**		**YTD Total**	**Budget**		**Actuals**	**Budget**
31		**2026-27**		**2026-27**	**2026-27**		**2025-26**	**2025-26**
32								
33	**Market**							
34	Market Income	188,440		276,570	184,532		176,496	172,078
35	**Total Market Income:**	**188,440**		**276,570**	**184,532**		**176,496**	**172,078**
36								
37	Market Professional fees	113,064		54,274	110,719		105,897	103,247
38	Market - Christmas Festival	29,008		101	28,000		22,925	27,029
39	**Total Market Expenditure:**	**142,072**		**54,375**	**138,719**		**128,823**	**130,275**
40							Totals exclude old budget lines no longer u	
41	**Town Hall Commercial Management**							
42	Room Bookings income	40,000		16,721	40,000		35,835	47,500
43	Wedding Ceremonies income	13,000		6,312	13,000		11,458	0
44	Wedding Receptions income	2,000		0	2,000		0	0
45	Sundry income	0		208	0		35	0
46	Event Security income	0		210	0		0	0
47	**Total Town Hall Income:**	**55,000**		**23,452**	**55,000**		**47,329**	**47,500**
48								
49	Staff Costs	34,683		16,791	34,683		37,337	43,153
50	Event Security Expenditure	1,800		0	1,800		500	1,652
51	Cleaning Expenditure	900		0	900		949	872
52	Operating Equipment	1,000		336	1,000		969	912
53	Equipment & Furniture Purchases	0		3,784	0		0	0
54	Licence Fees	2,500		886	2,500		2,389	2,500
55	Marketing Expenditure	3,000		200	3,000		989	3,000
56	**Total Town Hall Commercial Expenditure**	**43,883**		**21,996**	**43,883**		**43,132**	**52,090**

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57							Totals exclude old budget lines no longer u	
58	**Cemetery & Open Spaces**							
59	Cemetery Plot Purchases - Burials	55,000		14,030	55,000		56,255	80,000
60	Cemetery Plot Purchases - Ashes	6,000		1,000	6,000		5,675	0
61	Cemetery Interments - Burials	20,000		27,765	20,000		26,060	0
62	Cemetery Interments - Ashes	4,000		3,060	4,000		4,400	0
63	Cemetery Memorial Fees	8,500		6,420	8,500		11,815	8,500
64	Cemetery Sundry Income	1,500		2,210	1,500		3,325	1,500
65	Tranquility Garden - Plot fees	12,000		8,933	12,000		9,519	12,500
66	Tranqulity Garden - Interment fees	500		480	500		440	0
67	Tranquility Garden - Memorial Fees	3,500		4,330	3,500		3,080	3,225
68	Allotment Income	175		0	175		1,481	175
69	Mast Income	10,000		0	10,000		18,523	7,566
70	Avon Mooring Income	1,400		349	1,400		1,046	1,392
71	**Total Cemetery & Open Spaces Income**	**122,575**		**68,576**	**122,575**		**141,619**	**114,858**
72								
73	Staff Costs	155,632		84,131	155,632		180,056	200,102
74	Professional Fees & advertising	2,575		320	2,575		2,415	702
75	Business & Water Rates	6,000		5,415	6,000		6,350	5,718
76	Heating & Lighting	5,200		267	5,200		2,288	3,000
77	Telecoms	500		252	500		427	495
78	CCTV	700		372	700		610	600
79	Travel & Subsistence	1,000		629	1,000		883	845
80	Recruitment / Training	1,000		0	1,000		115	3,688
81	Health & Safety	1,000		38	1,000		83	1,000
82	Vehicle Costs inc. replacement contingency	22,000		9,160	22,000		15,570	18,163

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83	Cemetery - Equipment Costs	31,000		18,411	31,000		729	6,500
84	Cemetery - Grounds Maintenance	8,500		4,769	8,500		8,778	8,500
85	Cemetery - Special Repairs & Maintenance	15,000		0	15,000		0	0
86	Cemetery - Grave Excavation Costs	5,700		2,400	5,700		3,440	5,700
87	Cemetery - Sundry Seating & Trees	500		0	500		945	1,951
88	Cemetery - Land Extension	15,000		0	15,000		0	15,000
89	Tree Pruning (Bench Maint?)	2,000		0	2,000		0	0
90	Open Spaces - Tree Maintenance	10,000		3,199	10,000		8,320	0
91	Tranquility Garden - Memorial expenditure	-		529	-		525	0
92	Tranquility Garden - Repairs & Maintenance	1,000		0	1,000		0	0
93	Garden of Remembrance - Repairs & Maintenance	1,000		0	1,000		268	0
94	Holy Trinity Churchyard - Repairs & Maintenance	0		647	0		1,570	1,000
95	Allotments - Lease	10		0	10		0	10
96	Allotments - Maintenance & Repairs	0		0	0		173	0
97	Avon Mooring Expenditure	0		173	0		530	0
98	Memorials - Special Repairs & Maintenance	0		0	0		0	0
99	**Total Cemetery & Open Spaces Expenditure**	**285,317**		**130,712**	**285,317**		**234,073**	**272,973**
100							Totals exclude old budget lines no longer u	
101	**Storage Costs**							
102	Unit Rent	16,000		9,229	16,000		15,513	15,513
103	General Expenses / Maintenance	0		0	0		0	300
104	Rates	6,000		6,025	6,000		5,739	5,769
105	Insurance	300		0	300		223	0
106	Service Charge	1,500		333	1,500		0	1,400
107	**Total Storage Costs**	**23,800**		**15,587**	**23,800**		**21,475**	**22,983**

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108							Totals exclude old budget lines no longer u	
109	**Town Hall - Operational & Admin Expenditure**							
110	Staff Costs	312,160		122,913	312,160		245,756	273,319
111	Legacy costs	7,800		4,025	7,800		7,761	8,000
112	Staff Costs Bureau Fees	3,500		2,095	3,500		2,640	3,436
113	Business & Water Rates	30,000		24,245	30,000		33,148	30,776
114	Heating & Lighting	12,000		3,037	12,000		13,224	10,611
115	Combined Liability Insurance	20,000		18,927	20,000		17,674	19,003
116	Cleaning	6,000		2,644	6,000		5,709	872
117	General Repairs & Maintenance	14,000		15,944	14,000		13,885	14,890
118	Alarm & CCTV Systems	1,500		587	1,500		1,312	0
119	Lift Costs	3,000		897	3,000		2,872	2,966
120	Special Repairs, Maintenance & Projects inc. Quinquennial	19,500		0	19,500		0	0
121	H&S inc. uniform	300		0	300		0	1,500
122	Printing & Stationery	2,500		2,040	2,500		3,129	0
123	Equipment Rental	1,800		518	1,800		1,299	1,734
124	Office Equipment & Furniure	0		1,725	0		1,061	3,557
125	Publication Subscriptions	100		32	100		60	72
126	Postage	400		206	400		442	300
127	Telephony	2,500		1,586	2,500		2,856	2,487
128	IT Costs	13,500		5,401	13,500		9,814	9,812
129	Staff Training	4,245		1,320	4,245		2,755	1,686
130	Staff Travel & associated costs	100		26	100		176	250
131	Borough Records	0		0	0		350	400
132	Planning Consultation Fees	9,000		2,540	9,000		4,380	6,120
133	Recruitment	2,500		2,815	2,500		65	2,500
134	Professional fees	5,750		4,021	5,750		9,628	702
135	Professional fees H&S	2,200		1,700	2,200		6,414	702

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136	HR Support	4,045		0	4,045		0	0
137	Audit Fees	5,000		1,232	5,000		1,365	11,855
138	Advertising	250		0	250		0	250
139	Website & Social Media	1,250		779	1,250		938	1,095
140	Professional Subscriptions	4,000		3,804	4,000		4,404	2,979
141	Meeting Expenses	250		0	250		310	250
142	Bank Fees	700		181	700		24	609
143	Investment Management Expenses	0		379	0		1,477	0
144	Rother Street Clock Tower	500		424	500		213	616
145	Street Furniture Op & Maint Costs	1,500		1,997	1,500		834	1,011
146	Election Fees	15,000		0	15,000		0	5,000
147	Neighbourhood Plan Monitoring & Review	0		460	0		720	750
148	Strat BID	1,500		777	1,500		756	1,276
149	**Total Town Hall Administration Expenditure**	**508,350**		**229,275**	**508,350**		**397,450**	**421,384**
150							Totals exclude old budget lines no longer u	
151	**Civic Expenditure**							
152	Mayors Allowance	5,000		1,497	5,000		2,776	4,500
153	Mayors Travel	4,500		1,372	4,500		2,544	4,466
154	Mayors Civic Insignia	2,000		1,211	2,000		58	2,000
155	Mayors Receptions - Formal	8,000		3,320	8,000		7,885	3,750
156	Mayors Receptions - Informal	500		186	500		253	3,750
157	SBC Contribution	25,000		0	25,000		25,000	28,500
158	One off Events	4,500		22	4,500		0	0
159	Honoraria	4,500		2,600	4,500		3,731	4,230
160	Event Security inc. HVM	20,000		100	20,000		3,740	10,000
161	Printing & Stationery	500		77	500		259	539
162	Floral Decorations	400		25	400		0	0
163	Civic services/ Gifts	300		108	300		199	100

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164	Civic Robes	500		268	500		316	500

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165	National Mourning Protocol	1,500		0	1,500		0	1,500
166	Heritage Open Days (HODS)	0		0	0		0	0
167	DE / VE Day	1,500		0	1,500		1,358	0
168	**Total Civic Expenditure**	**78,700**		**10,785**	**78,700**		**48,120**	**63,836**
169							Totals exclude old budget lines no longer u	
170	**Initiatives & Projects**							
171	Initiatives & Projects - Under £20k	15,000		12,656	15,000		12,656	12,500
172	Initiatives & Projects - Over £20k	55,000		0	55,000		0	55,000
173	Town Projects	7,500		5,250	7,500		5,250	0
174	STC Contribition to Christmas Lights Switch-on	5,000		5,000	5,000		5,000	5,000
175	STC Contribution to Town CCTV Partnership	35,000		42,341	35,000		42,341	33,880
176	STC Contribution to TCSP	750		683	750		683	0
177	Climate Change Initiative	8,500		3,904	8,500		3,904	0
178	**Total Initiatives & Projects Expenditure**	**126,750**		**69,834**	**126,750**		**69,834**	**106,380**
179							Totals exclude old budget lines no longer u	
180	*Indicates this budget line is linked to a year-end reserve transfer*							
181	*Indicates this nominal code was previously grouped and has been split*							
182	*Indicates this line's department loction has been corrected*							
183		2027-28			2026-27			2025-26
184	**Tax base**	**14,670.00**			**14,670.00**			**14,552.55**
185	**Band D Charge**	**£ 58.15**			**£ 56.13**			**£ 53.46**
186	**£ increase**	**£ 2.02**			**£ 2.67**			**£ 6.97**
187	**% increase**	**3.60%**			**4.99%**			**14.99%**
188								
189	**Precept**	**853,055**			**823,412**			**777,979**
190								