

	B	C	D	E	F	G	H	I	J	K	L
1	Mangement Accounts 2025-26, Pre Year-End Adjustments		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
2			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
3	Income	Precept	388,990	388,990	-	-		777,980	777,979	777,979	100%
4	Income	Town Hall Hire income	14,849	11,232	2,160	46,467		74,708	47,500	47,500	157%
5	Income	Market Income	86,039	-	90,457	-		176,496	172,078	172,078	103%
6	Income	Cemetery - Purchase & Intement Fees	23,190	20,795	30,605	17,800		92,390	80,000	80,000	115%
7	Income	Cemetery - Memorial Fees	1,260	1,850	3,295	5,410		11,815	8,500	8,500	139%
8	Income	Cemetery - Sundry Income	950	495	1,330	550		3,325	1,500	1,500	222%
9	Income	Tranquility Garden - Memorial Fees	385	1,540	385	770		3,080	3,225	3,225	96%
10	Income	Tranquility Garden - Purchase & Interment Fees	1,405	3,570	1,585	3,399		9,959	12,500	12,500	80%
11	Income	Allotments		105	-	70		175	175	175	100%
12	Income	Cemetery Mast fee rent	7,566	-	-	16,746		24,312	9,750	9,750	249%
13	Income	River Avon Mooring income	1,395	-	-	-		1,395	1,392	1,392	100%
14	Income	Bank Interest	752	1,291	1,048	419		3,510	1,187	1,187	296%
15	Income	Interest & Dividends on Investments	2,432	6,124	9,223	8,740		26,518	17,513	17,513	151%
16	Income	Misc income	1,000	-	-	-		1,000	-	-	-
17	Total STC Income		530,213	435,991	140,088	100,371		1,206,663	1,133,299	1,133,299	106%
18											
19											
20			QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
21	Department	EXPENDITURE Description	Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
22											
23	Markets	Market fees incl Tripartite	51,623	-	54,274	-		105,897	106,689	106,689	99%
24	Markets	Market - Xmas Festival	-	-	1,305	21,620		22,925	27,029	27,029	85%
25											
26	Total Markets		51,623	-	55,579	21,620		128,823	133,718	133,718	96%
27											
28	Town Hall Commercial	TH - Wages	7,899	12,605	9,070	6,426		35,999	43,153	43,153	83%
29	Town Hall Commercial	TH - Event Security		240	-	260		500	1,652	1,652	30%
30	Town Hall Commercial	TH - Cleaning & Laundry	2,371	1,005	1,341	1,941		6,658	872	872	764%
31	Town Hall Commercial	TH - Operating Equipment	110	336	172	350		969	912	912	106%
32	Town Hall Commercial	TH - PRS Licence Fee	2,128	155	180	-		2,464	2,500	2,500	99%
33	Town Hall Commercial	TH - Marketing	200	689	-	100		989	3,000	3,000	33%
34	Town Hall Commercial	TH - Travel & Subs	-	-	-	-		-	100	100	0%
35	Total Town Hall Commercial Management		12,709	15,030	10,762	9,078		47,579	52,189	52,189	91%

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1	Mangement Accounts 2025-26, Pre Year-End Adjustments		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
2			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
36											
37	Town Hall Administration	TH - O&A - Wages	50,843	65,388	69,217	71,017		256,465	281,319	281,319	91%
38	Town Hall Administration	TH - O&A - Business & Water Rates	26,948	-	0	6,200		33,148	30,776	30,776	108%
39	Town Hall Administration	TH - O&A - Heating & Lighting	2,738	1,277	-	4,014		11,857	10,611	10,611	112%
40	Town Hall Administration	TH - O&A - Combined Liability Insurance	17,674	-	-	18,410		36,084	19,003	19,003	190%
41	Town Hall Administration	TH - O&A - Cleaning	-	-	-	-		-	5,064	5,064	0%
42	Town Hall Administration	TH - O&A - General Repairs & Maintenance	3,827	3,526	3,544	5,356		16,253	14,890	14,890	109%
43	Town Hall Administration	TH - O&A - Lift Costs	528	-	2,344	-		2,872	2,966	2,966	97%
44	Town Hall Administration	TH - O&A - Special Repairs, Maintenance & Projects	-	-	-	-		-	11,000	11,000	0%
45	Town Hall Administration	TH - O&A - Staff uniforms/H&S	-	-	-	-		-	1,500	1,500	0%
46	Town Hall Administration	TH - O&A - Equipment, Printing & Stationery	634	500	821	1,408		3,363	3,557	3,557	95%
47	Town Hall Administration	TH - O&A - Equipment Rental & contracts	595	274	708	784		2,361	1,734	1,734	136%
48	Town Hall Administration	TH - O&A -Newspapers, postage & telephones	809	707	1,043	798		3,357	2,859	2,859	117%
49	Town Hall Administration	TH - O&A - IT Costs	3,096	2,741	1,972	2,004		9,814	9,812	9,812	100%
50	Town Hall Administration	TH - O&A - Staff Training/Travel	2,091	437	272	131		2,931	1,936	1,936	151%
51	Town Hall Administration	TH - O&A - Borough Records			350	-		350	400	400	88%
52	Town Hall Administration	TH - O&A - Planning Consultation Fees	1,095	1,095	1,095	1,095		4,380	6,120	6,120	72%
53	Town Hall Administration	TH - O&A - Payroll Bureau Fees		620	620	650		1,890	3,436	3,436	55%
54	Town Hall Administration	TH - O&A - Recruitment	65	-	0	-		65	2,500	2,500	3%
55	Town Hall Administration	TH - O&A - Professional fees	4,292	-	0	4,541		8,833	2,105	2,105	420%
56	Town Hall Administration	TH - O&A - Professional fees H&S	662	1,986	2,622	868		6,139	-	-	-
57	Town Hall Administration	TH - O&A - Audit Fees	-	836	1,297	-		462	11,855	11,855	4%
58	Town Hall Administration	TH - O&A - Website & Publicity	749	29	130	29		938	1,345	1,345	70%
59	Town Hall Administration	TH - O&A - Subscriptions	3,655	245	-	989		4,888	2,979	2,979	164%
60	Town Hall Administration	TH - O&A - Meeting Expenses	98	67	58	86		310	250	250	124%
61	Town Hall Administration	TH - O&A - Bank Charges & Investment Fees	106	451	451	115		1,123	609	609	184%
62	Town Hall Administration	TH - O&A - Rother Street Clock Tower	23	1	164	24		213	616	616	35%
63	Town Hall Administration	TH - O&A - Street Furniture Op & Maint Costs	335	855	-	-		1,190	1,011	1,011	118%
64	Town Hall Administration	TH - O&A - Election Fees	-	-	-	-		-	5,000	5,000	0%
65	Town Hall Administration	TH - O&A - Neighbourhood Plan Monitoring & Review	180	180	180	180		720	2,500	2,500	29%
66	Total Town Hall Administration		120,208	81,677	81,576	126,543		410,005	437,753	437,753	94%

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1	Mangement Accounts 2025-26, Pre Year-End Adjustments		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
2			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
67									-		
68	Civic	Civic - Mayors Allowance	507	252	1,741	-		2,501	4,500	4,500	56%
69	Civic	Civic - Mayors Travel	698	381	511	422		2,012	4,466	4,466	45%
70	Civic	Civic - Mayors Civic Insignia	33	-	25	-		58	2,000	2,000	3%
71	Civic	Civic - Mayors Receptions	6,675	231	1,217	15		8,138	7,500	7,500	109%
72	Civic	Civic - Mayoralty - SBC	-	-	-	25,000		25,000	25,000	25,000	100%
73	Civic	Civic - Mayoralty - One off Events/Anniversaries	935	423	-	-		1,358	5,500	5,500	25%
74	Civic	Civic - Mayoralty - Xmas Lights			5,000	-		5,000	5,000	5,000	100%
75	Civic	Civic - Mayoralty - Honararia	1,010	1,066	613	767		3,456	4,230	4,230	82%
76	Civic	Civic - Mayoralty - Event Security			3,740	-		3,740	10,000	10,000	37%
77	Civic	Civic - Mayoralty - Printing & Stationery	85	46	129	-		259	539	539	48%
79	Civic	Civic - Mayoralty - Civic services/ Gifts	22	102	29	-		153	100	100	153%
80	Civic	Civic - Mayoralty - Civic Robes	188	-	26	101		316	500	500	63%
81	Civic	Civic - Mayoralty - National Mourning Protocol	-	-	-	-		-	1,500	1,500	0%
82	Civic	Civic - Heritage Open Days	-	-	-	-		-	1,000	1,000	0%
83	Civic	Civic - DE / VE Day	935	423	-	-		1,358	1,000	1,000	136%
84		Total Civic	11,087	2,925	13,032	26,305		53,349	72,835	72,835	73%
85									-		
86	Cemetery & Open spaces	Cemetery - Wages	42,908	43,592	48,213	40,472		175,186	200,102	200,102	88%
87	Cemetery & Open spaces	Cemetery - Advertising	570	-	923	923		2,415	-	-	-
88	Cemetery & Open spaces	Cemetery - Business & Water Rates	5,945	-	-	405		6,350	5,718	5,718	111%
89	Cemetery & Open spaces	Cemetery - Heating & Lighting	2,138	778	1,478	1,697		4,534	3,000	3,000	151%
90	Cemetery & Open spaces	Cemetery - Telephone & CCTV	267	268	267	235		1,037	1,095	1,095	95%
91	Cemetery & Open spaces	Cemetery - Staff Welfare	254	295	132	202		883	845	845	104%
92	Cemetery & Open spaces	Cemetery - Recruitment/training	-	-	115	-		115	3,000	3,000	4%
93	Cemetery & Open spaces	Cemetery - Health & Safety	-	41	42	-		83	1,000	1,000	8%
94	Cemetery & Open spaces	Cemetery - Special Repairs & Maintenance	-	-	-	-		-	10,000	10,000	0%
95	Cemetery & Open spaces	Cemetery - Vehicle Costs inc. replacement contingen	4,163	3,856	4,087	3,643		15,748	21,851	21,851	72%
96	Cemetery & Open spaces	Cemetery - Equipment Costs	-	578	-	292		870	6,500	6,500	13%
97	Cemetery & Open spaces	Cemetery - Grounds Maintenance	1,620	1,433	2,248	11,797		17,098	8,500	8,500	201%
98	Cemetery & Open spaces	Cemetery - Grave Excavation Costs/Memorials	570	1,440	760	1,195		3,965	5,700	5,700	70%
99	Cemetery & Open spaces	Cemetery - Sundry Seating & Trees	479	-	317	150		945	1,951	1,951	48%
100	Cemetery & Open spaces	Cemetery - Land Extension	-	-	-	379		379	15,000	15,000	3%
101	Cemetery & Open spaces	Cemetery - Garden of Rem R&M	-	60	328	-		268	500	500	54%
102	Cemetery & Open spaces	Cemetery - Holy Trinity R&M			491	1,079		1,570	500	500	314%
103	Cemetery & Open spaces	Cemetery - Tranquility Garden R&M	-	-	-	-		-	1,000	1,000	0%
104	Cemetery & Open spaces	Park Road Lease	-	-	-	-		-	10	10	0%
105	Cemetery & Open spaces	Park Road Maintenance & Repairs	-	-	-	173		173	-	-	-
106	Cemetery & Open spaces	Mooring Expenditure	-	530	-	-		530	-	-	-
107		Total Cemetery & Open Spaces	58,853	51,583	59,070	62,641		232,147	286,272	286,272	81%

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1	Mangement Accounts 2025-26, Pre Year-End Adjustments		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
2			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
108									-		
109	Hatton Rock	Hatton Rock - Rent	5,171	3,878	3,878	3,878		16,806	15,513	15,513	108%
110	Hatton Rock	Hatton Rock - Rates & general expenses	5,739	-	-	-		5,739	6,069	6,069	95%
111	Hatton Rock	Hatton Rock - Insurance & Service Costs	- 382	-	- 382	805		41	1,800	1,800	2%
112		Total Hatton Rock	10,528	3,878	3,496	4,683		22,586	23,382	23,382	97%
113									-		
114	Initiatives & projects	Initiatives & Projects - Strat BID	756	-	-	-		756	1,276	1,276	59%
115	Initiatives & projects	Initiatives & Projects - Town CCTV Partnership	8,468	25,405	-	-		33,873	33,880	33,880	100%
116	Initiatives & projects	Initiatives & Projects - Under £20k	-	7,475	-	-		7,475	12,500	12,500	60%
117	Initiatives & projects	Initiatives & Projects - Over £20k	-	-	-	55,000		55,000	55,000	55,000	100%
119	Town Hall Administration	TH - O&A - TCSP, STC Contribution	15	-	-	750		765	750	750	102%
120	Initiatives & projects	Climate Change Initiative	1,497	3,054	119	240		4,910	-	-	-
121		Total Initiatives & Projects	10,736	35,934	119	55,990		102,779	103,406	103,406	99%
122											
123		Total Expenditure	275,745	191,027	223,635	306,860		1,045,534	1,109,555	1,109,555	94%
124											
125											
126	Shakespeare's Birthday Celebrations (SBC)		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
127			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
128	Income	Shakespeare Birthday Celebrations SDC	20,000	-	-	25,000		45,000	-	-	-
129	Income	SBC donations & flags	3,607	-	0	708		4,316	-	-	-
130	Expenditure	SBC expenditure	37,599	-	-	-		37,599	-	-	-
131	Reserve	SBC Reserve	-	-	-	-		48,267	-	-	-
132											
133											
134	Community Infrastructure Levy (CIL)		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
135			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
136	Income	CIL Receipts	99,696	-	62,326	-		162,022	-	-	-
137	Expenditure	CIL Expenditure	-	-	5,000	2,090		7,090	-	-	-
138	Reserve	CIL Reserve	-	-	-	-		195,790.12	-	-	-
139											
140											
141	Town Centre Strategic Partnership (TCSP)		QTR 1	QTR 2	QTR 3	QTR 4		Year to date	YTD Budget	Budget	% of Budget
142			Apr - June 25	July -Sept 25	Oct - Dec 25	Jan - Mar 26		2025-26	2025-26	2025-26	used 2025-26
143	Income	TCSP Income	3,300	-	-	750		4,050	-	-	-
144	Reserve	TCSP Reserve	-	-	-	-		2,598.00	-	-	-