	B	C	D	E	F	G	H	I	J
1	**Mangement Accounts 2025-26**		**Actuals**	**Annual budget**	**Variance**	**% of budget**		**Actuals**	**Annual budget**
2			**2025/26**	**2025/26**		**used**		**2024/25**	**2024/25**
3			**April to Sept 25**	**Apr 25-Mar 26**				**Apr 24-Mar 25**	**Apr 24-Mar 25**
4									
5	**Summary 2025/26**	**Precept**	**777,980**	**777,979**	**- 1**	**100.0%**		**661,678**	**661,678**
6		**Other income**	**314,936**	**355,320**	**40,384**	**88.6%**		**466,433**	**363,932**
7		**Expenditure**	**509,441**	**1,133,299**	**623,858**	**45.0%**		**956,197**	**1,090,399**
8									
9									
10	**Department**	**INCOME Descriptio**	**Actual**	**Budget**	**Variance**	**Income**		**Actuals**	**Annual budget**
11						**% of budget**		**2024/25**	**2024/25**
12								**Apr 24-Mar 25**	**Apr 24-Mar 25**
13	Income	Precept	777,980	777,979	- 388,989	100.0%		661,678	661,678
14	Income	Town Hall Hire income	26,189	47,500	- 31,422	55.1%		44,557	47,500
15	Income	Market Income & Strategic partnership	86,039	172,078	- 86,039	50.0%		181,230	190,222
16	Income	Cemetery - Purchase & Intement Fees	43,985	80,000	- 41,595	55.0%		52,281	80,000
17	Income	Cemetery - Memorial Fees	3,110	8,500	- 5,590	36.6%		13,535	8,500
18	Income	Cemetery - Sundry Income	1,445	1,500	- 55	96.3%		4,290	1,500
19	Income	Tranquility Garden - Memorial Fees	1,925	3,225	- 1,685	59.7%		3,590	3,225
20	Income	Tranquility Garden - Purchase & Interment Fees	4,975	12,500	- 9,110	39.8%		11,848	11,947
21	Income	Allotments	105	175	- 70	60.0%		26	175
22	Income	Shakespeare Birthday Celebrations	26,907	-	20,000			20,240	-
23	Income	CIL income	99,696	-	99,696			94,932	-
24	Income	Cemetery Mast fee rent	7,566	9,750	- 2,184	77.6%		7,566	9,750
25	Income	River Avon Mooring income	1,395	1,392	3	100.2%		1,349	1,270
26	Income	Interest & Dividends on Investments	8,556	17,513	- 10,235	48.9%		25,081	7,500
27		Misc income	1,000		- 10,235			2,660	2,343
28	Income	Bank Interest	2,043	1,187	- 1,187	172.1%		3,247	-
29									
30		**Total Income**	**1,092,916**	**1,133,299**	**- 468,696**	96.4%		**1,128,111**	**1,025,610**

	B	C	D	E	F	G	H	I	J
1	**Mangement Accounts 2025-26**		**Actuals**	**Annual budget**	**Variance**	**% of budget**		**Actuals**	**Annual budget**
2			**2025/26**	**2025/26**		**used**		**2024/25**	**2024/25**
3			**April to Sept 25**	**Apr 25-Mar 26**				**Apr 24-Mar 25**	**Apr 24-Mar 25**
31									
32									
33	**Department**	**EXPENDITURE Description**	**Actual**	**Budget**	**Variance**	**Expenditure**		**Actual**	**Budget**
34						**% of budget**		**2024/25**	**2024/25**
35								**Apr 24-Mar 25**	**Apr 24-Mar 25**
36									
37	Markets	Market fees incl Tripartite	51,623	106,689	55,066	48.4%		107,298	117,937
38	Markets	Market - Xmas Festival	-	27,029	27,029	0.0%		25,339	25,461
39									
40		**Total Markets**	**51,623**	**133,718**	**82,095**	38.6%		**132,637**	**143,398**
41									
42	Town Hall Commercial	TH - Professional fees & planned Maintenance	4,292	-	- 4,292			1,750	812
43	Town Hall Commercial	TH - Wages	20,005	43,153	24,569	46.4%		28,516	33,534
44	Town Hall Commercial	TH - Event Security	240	1,652	1,652	14.5%		508	1,014
45	Town Hall Commercial	TH - Cleaning & Laundry		872	- 2,411	0.0%		5,135	4,544
46	Town Hall Commercial	TH - Operating Equipment	447	912	508	49.0%		684	1,400
47	Town Hall Commercial	TH - PRS Licence Fee	2,284	2,500	372	91.4%		255	2,500
48	Town Hall Commercial	TH - Marketing	889	3,000	2,706	29.6%		100	3,000
49	Town Hall Commercial	TH - Travel & Subs	-	100	100	0.0%			-
50									
51		**Total Town Hall Commercial**	**28,156**	**52,189**	**23,204**	53.9%		**36,947**	**46,804**
52									
53	Town Hall Administration	TH - O&A - Wages	115,354	281,319	187,440	41.0%		233,907	246,501
54	Town Hall Administration	TH - O&A - Business & Water Rates	26,948	30,776	3,828	87.6%		26,091	30,776
55	Town Hall Administration	TH - O&A - Heating & Lighting	3,764	10,611	7,039	35.5%		17,611	18,113
56	Town Hall Administration	TH - O&A - Combined Liability Insurance	17,674	19,003	1,329	93.0%		17,146	16,012
57	Town Hall Administration	TH - O&A - Cleaning	3,376	5,064	5,064	66.7%			
58	Town Hall Administration	TH - O&A - Repairs & Maintenance	7,211	14,890	11,092	48.4%		12,612	17,456
59	Town Hall Administration	TH - O&A - Lift Costs	528	2,966	2,438	17.8%		912	1,622
60	Town Hall Administration	TH - O&A - Building/Office Projects	142	12,000	11,858	1.2%			30,500
61	Town Hall Administration	TH - O&A - Staff uniforms/H&S	-	1,500	1,500	0.0%			1,500
62	Town Hall Administration	TH - O&A - Printing & Stationery	1,134	2,557	2,557	44.4%		2,860	4,586
63	Town Hall Administration	TH - O&A - Equipment contracts	869	1,734	903	50.1%		1,286	2,037

	B	C	D	E	F	G	H	I	J
1	**Mangement Accounts 2025-26**		**Actuals**	**Annual budget**	**Variance**	**% of budget**		**Actuals**	**Annual budget**
2			**2025/26**	**2025/26**		**used**		**2024/25**	**2024/25**
3			**April to Sept 25**	**Apr 25-Mar 26**				**Apr 24-Mar 25**	**Apr 24-Mar 25**
64	Town Hall Administration	TH - O&A -Newspapers, postage & telephones	1,516	2,859	47	53.0%		3,019	3,044
65	Town Hall Administration	TH - O&A - IT Costs	5,838	9,812	5,609	59.5%		8,932	8,185
66	Town Hall Administration	TH - O&A - Staff Training/Travel	2,528	1,936	- 374	130.6%		2,493	3,815
67	Town Hall Administration	TH - O&A - Borough Records	-	400	400	0.0%			350
68	Town Hall Administration	TH - O&A - Planning Consultation Fees	2,190	8,620	6,795	25.4%		7,090	4,200
69	Town Hall Administration	TH - O&A - Payroll Bureau Fees	620	3,436	2,816	18.0%		2,520	2,471
70	Town Hall Administration	TH - O&A - Recruitment	65	2,500	2,435	2.6%		712	1,500
71	Town Hall Administration	TH - O&A - Property Professional Fees	-	2,105	2,105	0.0%			2,000
72	Town Hall Administration	TH - O&A - Website & Publicity	7,327	1,345	250	544.7%		576	607
73	Town Hall Administration	TH - O&A - Professional fees & subscription	992	2,979	326	33.3%		3,671	5,035
74	Town Hall Administration	TH - O&A - Audit Fees	-	11,855	11,855	0.0%		3,080	13,796
75	Town Hall Administration	TH - O&A - Meeting Expenses	166	250	135	66.2%		163	1,000
76	Town Hall Administration	TH - O&A - Bank Charges & Investment Fees	557	609	1,013	91.4%		1,982	645
77	Town Hall Administration	TH - O&A - Rother Street Clock Tower	25	616	600	4.0%		227	250
78	Town Hall Administration	TH - O&A - Initiatives - Street Equipment	1,369	1,011	- 179	135.4%			
79	Town Hall Administration	TH - O&A - Election Fees	-	5,000	5,000	0.0%		5,258	5,000
80									
81		**Total Town Hall Administration**	**200,192**	**437,753**	**273,882**	45.7%		**352,149**	**421,000**
82									

	B	C	D	E	F	G	H	I	J
1	**Mangement Accounts 2025-26**		**Actuals**	**Annual budget**	**Variance**	**% of budget**		**Actuals**	**Annual budget**
2			**2025/26**	**2025/26**		**used**		**2024/25**	**2024/25**
3			**April to Sept 25**	**Apr 25-Mar 26**				**Apr 24-Mar 25**	**Apr 24-Mar 25**
83	Civic	Civic - Mayors Allowance	999	4,500	3,501	22.2%		5,099	4,500
84	Civic	Civic - Mayors Travel	839	4,466	3,642	18.8%		4,455	3,500
85	Civic	Civic - Mayors Civic Insignia	33	2,000	1,967	1.6%		371	1,000
86	Civic	Civic - Mayors Receptions	6,631	7,500	1,100	88.4%		7,777	7,000
87	Civic	Civic - Mayorality - SBC	-	25,000	25,000	0.0%		20,000	25,000
88	Civic	Civic - Mayorality - One off Events/Anniversaries	1,358	5,500	4,142	24.7%		869	6,000
89	Civic	Civic - Mayorality - Xmas Lights	-	5,000	5,000	0.0%		5,000	3,000
90	Civic	Civic - Mayorality - Honararia	3,143	4,230	2,129	74.3%		4,287	3,979
91	Civic	Civic - Mayorality - Event Security	-	10,000	11,000	0.0%		11,404	10,000
92	Civic	Civic - Mayorality - Printing & Stationery	131	539	408	24.2%		365	500
93	Civic	Civic - Mayorality - Floral Decorations	275	-	- 275			265	650
94	Civic	Civic - Mayorality - Civic services/ Gifts	124	100	37	123.6%		137	100
95	Civic	Civic - Mayorality - Civic Robes	188	500	312	37.6%		35	500
96	Civic	Civic - Mayorality - National Mourning Protocol	-	1,500	1,500	0.0%			1,500
97									
98		**Total Civic**	**13,721**	**70,835**	**59,462**	19.4%		**60,063**	**67,229**
99									
100	Cemetery	Cemetery - Wages	90,736	200,102	124,507	45.3%		153,891	154,313
101	Cemetery	Cemetery - Advertising	570	1,560	990	36.6%		3,870	-
102	Cemetery	Cemetery - Business & Water Rates	5,945	5,718	- 227	104.0%		5,249	5,718
103	Cemetery	Cemetery - Heating & Lighting	710	5,184	1,217	13.7%		2,623	4,685
104	Cemetery	Cemetery - Telephone & CCTV	535	1,095	650	48.8%		866	850
105	Cemetery	Cemetery - Staff Welfare	549	845	388	65.0%		731	700
106	Cemetery	Cemetery - Grounds Maintenance	3,053	8,500	5,588	35.9%		11,827	18,100
107	Cemetery	Cemetery - Vehicle Costs	8,019	21,851	14,750	36.7%		16,479	18,688
108	Cemetery	Cemetery - Equipment Costs	578	6,500	6,071	8.9%		4,391	6,000
109	Cemetery	Cemetery - Grave Excavation Costs	1,710	5,700	3,990	30.0%		2,850	4,750
110	Cemetery	Cemetery - Sundry Seating & Trees						1,149	600
111	Cemetery	Cemetery - Tree Maintenance	479	20,000	19,521	2.4%			
112	Cemetery	Cemetery - Garden of Remembrance R&M	268	1,000	733	26.8%		556	4,400
113	Cemetery	Cemetery - Tranquility Garden R&M	300	1,000	700	30.0%		269	1,000
114	Cemetery	Cemetery - Bench Maintenance	-	1,951	1,951	0.0%			-
115	Cemetery	Cemetery - Recruitment/training	-	3,000	3,000	0.0%			3,000

	B	C	D	E	F	G	H	I	J
1	**Mangement Accounts 2025-26**		**Actuals**	**Annual budget**	**Variance**	**% of budget**		**Actuals**	**Annual budget**
2			**2025/26**	**2025/26**		**used**		**2024/25**	**2024/25**
3			**April to Sept 25**	**Apr 25-Mar 26**				**Apr 24-Mar 25**	**Apr 24-Mar 25**
116	Cemetery	Cemetery - Health & Safety	41	1,000	959	4.1%			250
117	Cemetery	Cemetery - Land Extension (CIL)	-	15,000	15,000	0.0%			15,000
118	Cemetery	Park Road Lease		10					10
119	Cemetery	Cemetery - Repairs & Maintenance	-	12,000	12,000	0.0%			30,000
120									
121		**Total Cemetery**	**113,492**	**312,016**	**211,788**	36.4%		**204,752**	**268,064**
122									
123	Hatton Rock	Hatton Rock - Rent	7,757	15,513	9,049	50.0%		14,203	14,839
124	Hatton Rock	Hatton Rock - Rates & general expenses	5,779	6,069	331	95.2%		6,665	100
125	Hatton Rock	Hatton Rock - Insurance & Service Costs	- 423	1,800	2,223	-23.5%		1,050	6,006
126									
127		**Total Hatton Rock**	**13,113**	**23,382**	**11,602**	56.1%		**21,917**	**20,945**
128									
129	Initiatives & projects	Initiatives & Projects - Strat BID	756	1,276	520	59.3%		739	1,063
130	Initiatives & projects	Initiatives & Projects - Town CCTV Partnership	42,341	33,880	- 8,461	125.0%		25,405	33,873
131	Initiatives & projects	Initiatives & Projects - Under £20k	7,475	12,500	5,025	59.8%		9,484	12,500
132	Initiatives & projects	Initiatives & Projects - Over £20k	360	55,000	55,000	0.7%		60,000	70,000
133	Initiatives & projects	Initiatives & Projects - Town Strategic Partnership	612	750	735	81.6%		600	600
134	Initiatives & projects	Newsletters & Quality Status							1,500
135	Initiatives & projects	Climate Change Initiative						4,398	2,192
136	Initiatives & projects	Geese Peace						2,731	
137	Initiatives & projects	CIL						5,000	
138	Initiatives & projects	Youth council							1,231
139									
140		**Total Initiatives & Projects**	**51,544**	**103,406**	**52,818**	49.8%		**108,356**	**122,959**
141									
142		**SBC expenditure**	**37,599**		**- 37,599**			**39,374**	
143									
144		**Total Expenditure**	**509,441**	**1,133,299**	**677,251**	45.0%		**956,197**	**1,090,399**

	B	C	D	E	F	G	H	I	J
1	**Mangement Accounts 2025-26**		**Actuals**	**Annual budget**	**Variance**	**% of budget**		**Actuals**	**Annual budget**
2			**2025/26**	**2025/26**		**used**		**2024/25**	**2024/25**
3			**April to Sept 25**	**Apr 25-Mar 26**				**Apr 24-Mar 25**	**Apr 24-Mar 25**
145									
146	Markets	Market income	86,039	172,078	86,039	50.0%		181,230	190,222
147	Markets	Market expenditure	51,623	133,718	82,095	38.6%		132,637	143,398
148									
149		**Market - net**	**34,416**	**38,360**	**3,944**			**48,593**	**46,824**
150									
151	Town Hall Commercial	Income on hires and events	26,189	47,500	21,311	55.1%		44,557	47,500
152	Town Hall Commercial	Expenditure	28,156	52,189	24,033	53.9%		36,947	46,804
153									
154		**Town Hall income - net**	**- 1,967**	**- 4,689**	**- 2,722**			**7,610**	**696**
155									
156	Cemetery	Income Cemetery	55,440	105,725	50,285	52.4%		85,544	105,172
157	Cemetery	Expenditure Cemetery	113,492	312,016	198,524	36.4%		204,752	268,064
158									
159		**Cemetery expenditure - net**	**- 58,052**	**- 206,291**	**- 148,239**			**- 119,208**	**- 162,892**