	D	E	F	G	H	I	J	K
1	**STRATFORD-UPON-AVON TOWN COUNCIL**		**MANAGEMENT ACCOUNTS**				**2024-25**	
2		@	**31/03/2025**	**Month**	**12**	**W**		
3	**BALANCE SHEET**			**TRIAL BALANCE**				
4	**Fixed Assets**							
5	Long Term Investments	£ 250,000				**(excluding Deferred Income balance)**	**£ (101,322)**	
6				(future Town Hall bookings)				
7	**Current Assets**							
8	Debtors	£ 209,078		Precept			£ (661,678)	
9	Short Term Investments	£ 317,834		Community Infrastructure Levy (CIL)			No longer included under income	
10	Cash at Bank and in hand	£ 33,514		Income			£ (346,502)	
11		£ 560,426					£ (1,008,180)	
12	**Less Current Liabilities**							
13	Creditors	£ (50,177)						
14	Restricted Funds	£ (114,044)		Expenditure			£ 906,732	
15		£ (164,221)						
16								
17	**Net Assets (excluding Fixed Asset Reserve)**	**£ 646,205**		**Trial Balance Surplus/(Deficit)**			**£ 101,448**	
18								
19	**Financed by:**							
20	Year To Date Trial Balance Surplus/(Deficit)	£ 101,448		The Income and Expenditure values above are before any Management Accounts adjustments, and so may vary from values shown on subsequent pages below				
21	General Reserve	£ 35,643						
22	Designated Reserves	£ 130,082						
23	Restricted Reserves	£ 350,461						
24		**£ 617,635**						
25								
26	**(excluding Fixed Assets @ 31/03/2024)**	**£ 15,039,541**						
27								
28								
29								
30	**Total Investments & Bank**	**£ 601,348**						
31								
32								
33	**Total Reserves**	**£ 445,923**						
34								
35								
36								
37								
38								
39								
40								

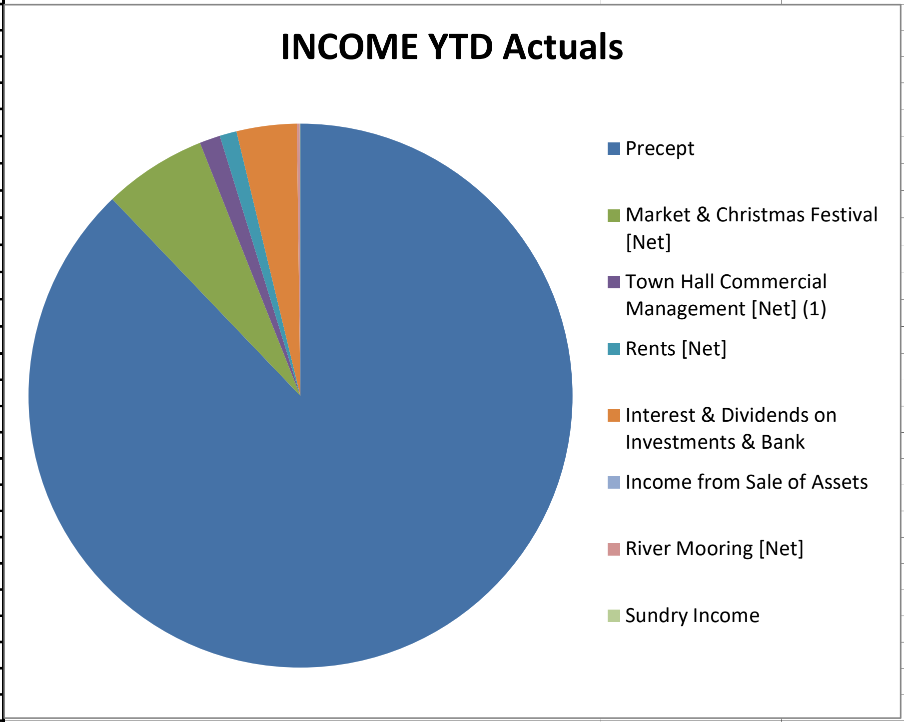
	D	E	F	G	H	I	J	K
41								
42	**INVESTMENTS & BANK**	**CURRENT**		**PREVIOUS**				
43							**VARIANCE**	
44		**@ 31/03/2025**		**@ 31/03/2024**			**Increase /**	
45							**(Decrease)**	
46	CCLA Local Authorities' Property Fund	250,000		250,000			-	
49	**Total Long Term Investments**	**250,000**		**250,000**			**-**	
50								
51	CCLA Public Sector Deposit Fund	89,416		6,864			82,552	
52	Cambridge & Counties Bank Savings Account	228,418		74,182			154,236	
53	**Total Short Term Investments**	**317,834**		**81,046**			**236,788**	
54								
55	Barclays Business Current Account	33,082		139,727			(106,645)	
56	Barclays Debit Card Account	292		233			58	
57	Petty Cash	140		45			95	
58	**Total Cash at Bank and in hand**	**33,514**		**140,005**			**(106,491)**	
59								
60	**Total Investments & Bank**	**601,348**		**471,051**			**130,297**	
61								
62								
63								
64								
65								
66								
67								
68								
69								
70								
71								
72								
73								
74								
75								
76								
77								
78								
79								
80								
81								
82								
83								
84								

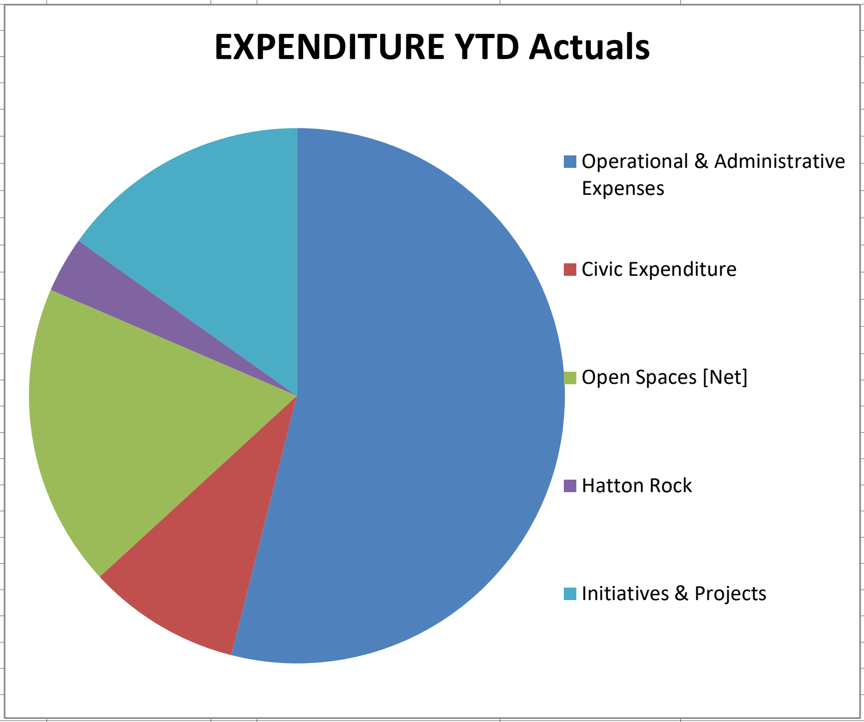
	D	E	F	G	H	I	J	K
85	**RESERVES**	**CURRENT**		**PREVIOUS**				
86							**VARIANCE**	
87		**@ 31/03/2025**		**@ 31/03/2024**			**Increase /**	
88	**Designated Reserves**						**(Decrease)**	
89	Building Maintenance Reserve	10,664		5,116			5,548	
90	Cemetery Land & Building Reserve	64,305		42,135			22,170	
91	Tranquillity Garden Reserve	-		-			-	
92	Allotment Reserve	4,662		4,662			-	
93	Election Expenses Reserve	15,522		18,462			(2,940)	
94	Vehicle Replacement Reserve	5,188		1,500			3,688	
95	Christmas Festival Reserve	-		4,727			(4,727)	
96	Holy Trinity Churchyard & Monuments Reserve	8,633		9,674			(1,041)	
97	Events Reserve	17,933		5,000			12,933	
99	Climate Change Reserve	11,108		11,108			-	
101	**Total Designated Reserves**	**138,015**		**102,384**			**35,631**	
102								
103	**Restricted Reserves**							
104	Community Infrastructure Levy (CIL)	212,853		162,891			49,962	
105	Town Centre Strategic Partnership*	2,598		2,598			-	
106	Shakespeare Statue Restoration*	8,547		8,547			-	
107	Shakespeare Birthday Celebrations*	48,267		48,267			-	
108	**Total Restricted Reserves**	**272,265**		**222,302**			**49,962**	
109								
110	**General Reserve**	**35,643**		**140,076**			**(104,433)**	
111								
112	**Total Reserves**	**445,923**		**464,763**			**(18,840)**	
113		*^After year end adjustments*		*^Before year end adjustments*				
114	* NB: These are 'pots' of money held for joint initiatives where the Town Council acts as 'purse holders'							
115	CIL is treated as a restricted reserve as it can only be spent on specific qualifying criteria							
116								
117		**Current %**	**Funds required**					
118	**General reserve variance from reserve policy (should be 25% of budgeted NET expenditure)**	**4.50%**	162,523					
119								
120								
121	**Reserve notes:**							
122								
123								
124								
125	**N.B. other Designated Reserves changes above reflect expenditure in the current financial year and will be confirmed as part of the Year End process.**							
126	**As well as any transfers required to support the Designated Reserves adjustments, the General Reserve will also be adjusted in line with the final**							
127	**Surplus / (Deficit) confirmed during the Year End process,**							
128	**Reserves @ 31/03/2025 may be higher or lower than shown above, once the final Year End figures are confirmed.**							
129								
130								

	D	E	F	G	H	I	J	K
131	**INCOME & EXPENDITURE YEAR TO DATE - ACTUALS & PREVIOUS**							
132		**YTD Actuals**	**% of Total**	**YTD Previous**		**% of Total**	**VARIANCE**	
133		**2024-25**		**2023-24**			**Increase /**	
134	**INCOME**	**@ 31/03/2025**		**@ 31/03/2024**			**(Decrease)**	
135	Precept	661,678	66%	582,238		62%	79,440	
136								
137	Community Infrastructure Levy (CIL)	No longer accounted for under income. See separate CIL section below.						
138	Market & Christmas Festival (incl. SDC share)	178,830	18%	193,291		20%	(14,460)	
139	Rents	9,750	1%	9,750		1%	0	
140	Interest & Dividends on Investments & Bank	26,911	3%	20,453		2%	6,458	
141	Income from Sale of Assets	-	-	600		0%	(600)	
142	River Mooring	1,349	0%	1,306		0%	43	
143	Sundry Income	300	0%	1,000		0%	(700)	
144	Town Hall Commercial Management	44,557	4%	40,596		4%	3,961	
145	Open Spaces	85,570	8%	93,953		10%	(8,382)	
146	UKSPF	No longer accounted for under income. See separate UKSPF section below.						
147	**GROSS INCOME**	347,267	34%	360,948		38%	(13,681)	
148								
149	**TOTAL INCOME (including Precept)**	**1,008,945**	**100%**	**943,186**		**100%**	**65,759**	
150								
151	**EXPENDITURE**							
152	Market & Christmas Festival (incl. SDC share)	132,637	15%	130,940		13%	1,697	
153	Rents	2,184	0%	2,184		0%	0	
154	River Mooring	-	-	-		-	-	
155	Town Hall Commercial Management	35,317	4%	34,725		4%	592	
156	Operational & Administrative Expenses	351,241	39%	385,467		40%	(34,226)	
157	Civic Expenditure	60,214	7%	59,679		6%	535	
158	Open Spaces	204,752	23%	237,062		24%	(32,310)	
159	Hatton Rock	21,917	2%	7,550		1%	14,367	
160	Initiatives & Projects	98,731	11%	115,059		12%	(16,328)	
161	UKSPF Expenditure	No longer accounted for under expenditure. See separate UKSPF section below.						
162	Community Infrastructure Levy (CIL) Expenditure	No longer accounted for under expenditure. See separate CIL section below.						
163	Contingency for Inflation (included in above)							
164	**GROSS EXPENDITURE (including Contingency)**	**906,995**	**100%**	**972,666**		**100%**	**(65,671)**	
165								
166	**NET Surplus / (Deficit)**	**101,950**		**(29,480)**			**131,430**	
167								
168								
169								
170								
171								

	D	E	F	G	H	I	J	K
172	**INCOME & EXPENDITURE YEAR TO DATE - BUDGET & ACTUALS**							
173		**YTD Budget**	**% of Total**	**YTD Actuals**		**% of Total**	**VARIANCE**	
174		**2024-25**		**2024-25**			**Surplus /**	
175	**INCOME**	**@ 31/03/2025**		**@ 31/03/2025**			**(Deficit)**	
176	Precept	661,678	64.5%	661,678		65.6%	-	
177								
178	Community Infrastructure Levy (CIL)	No longer accounted for under income. See separate CIL section below.						
179	Market & Christmas Festival (incl. SDC share)	190,222	18.5%	178,830		17.7%	(11,392)	
180	Rents	9,750	1.0%	9,750		1.0%	-	
181	Interest & Dividends on Investments & Bank	9,843	1.0%	26,911		2.7%	17,068	
182	Income from Sale of Assets	-	-	-		-	-	
183	River Mooring	1,270	0.1%	1,349		0.1%	79	
184	Sundry Income	-	-	300		0.0%		
185	Town Hall Commercial Management	47,500	4.6%	44,557		4.4%	(2,943)	
186	Open Spaces	105,347	10.3%	85,570		8.5%	(19,777)	
187	UKSPF	No longer accounted for under income. See separate UKSPF section below.						
188	**GROSS INCOME**	363,932	**100%**	347,267		**100%**	(16,665)	
189								
190	**TOTAL INCOME (including Precept)**	**1,025,610**		**1,008,945**			**(16,665)**	
191								
192	**EXPENDITURE**							
193	Market & Christmas Festival (incl. SDC share)	139,594	12.9%	132,637		14.6%	6,957	
194	Rents	2,184	0.2%	2,184		0.2%	(0)	
195	River Mooring	-	-	-		-	-	
196	Town Hall Commercial Management	46,492	4.3%	35,317		3.9%	11,175	
197	Operational & Administrative Expenses	421,000	38.8%	351,241		38.7%	69,759	
198	Civic Expenditure	67,229	6.2%	60,214		6.6%	7,015	
199	Open Spaces	265,879	24.5%	204,752		22.6%	61,127	
200	Hatton Rock	20,945	1.9%	21,917		2.4%	(972)	
201	Initiatives & Projects	122,959	11.3%	98,731		10.9%	24,228	
202	Contingency for Inflation (included in above)	-						
203	UKSPF Expenditure	No longer accounted for under expenditure. See separate CIL section below.						
204	Community Infrastructure Levy (CIL) Expenditure	No longer accounted for under expenditure. See separate UKSPF section below.						
205	**GROSS EXPENDITURE (including Contingency)**	**1,086,282**	**100%**	**906,995**		**100%**	**179,287**	
206								
207	**NET Surplus / (Deficit)**	**(60,672)**		**101,950**			**162,622**	
208								
209								
210								
211								

	D	E	F	G	H	I	J	K
212	**SUMMARISED INCOME & EXPENDITURE ACCOUNT**			**@ 31/03/2025**				





	D	E	F	G	H	I	J	K
257	**SUMMARISED INCOME & EXPENDITURE ACCOUNT**			**@ 31/03/2025**				
258		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
259		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
260	**INCOME**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
261	Precept	661,678	661,678	**661,678**		582,238	-	-
262	Community Infrastructure Levy (CIL)	No longer accounted for under income. See separate CIL section below.						
263	Market & Christmas Festival [Net]	50,628	50,628	**46,193**		62,351	(4,435)	(4,435)
264	Town Hall Commercial Management [Net] (1)	1,008	1,008	**9,239**		5,871	8,231	8,231
265	Rents [Net]	7,566	7,566	**7,566**		7,566	-	(0)
266	Interest & Dividends on Investments & Bank	9,843	9,843	**26,911**		20,453	17,068	17,068
267	Income from Sale of Assets	-	-	**-**		600	-	-
268	River Mooring [Net]	1,270	1,270	**1,349**		1,306	79	79
269	Sundry Income	-	-	**300**		1,000	300	300
270	UKSPF	No longer accounted for under income. See separate UKSPF section below.						
271	**GROSS INCOME**	**731,993**	**731,993**	**753,236**		**681,384**	**21,242**	**21,243**
272								
273	**EXPENDITURE**							
274	Operational & Administrative Expenses	421,000	421,000	**351,241**		385,467	69,759	69,759
275	Civic Expenditure	67,229	67,229	**60,214**		59,679	7,015	7,015
276	Open Spaces [Net]	160,532	160,532	**119,182**		143,109	41,350	41,350
277	Hatton Rock	20,945	20,945	**21,917**		7,550	(972)	(972)
278	Initiatives & Projects	122,959	122,959	**98,731**		115,059	24,228	24,228
279	UKSPF	No longer accounted for under expenditure. See separate CIL section below.						
280	Community Infrastructure Levy (CIL)	No longer accounted for under expenditure. See separate UKSPF section below.						
281	**GROSS EXPENDITURE**	**792,665**	**792,665**	**651,285**		**710,864**	**141,380**	**141,380**
282								
283	**NET Surplus / (Deficit)**	**(60,672)**	**(60,672)**	**101,950**		**(29,480)**	**162,622**	**162,622**
284								
285	Funding from Reserves (2)	**60,672**	*n/a*	*tbc @ Year End*		*tbc @ Year End*	*tbc @ Year End*	*n/a*
286								
287								
288	(1) Previously under expenditure							
289	(2) £30,000 was budgeted to come from the CIL reserve for works at the Cemetery, however these were undertaken in the 2023/24 financial year, after this budget was set.							
290								
291								
292								
293								
294								
295								
296								
297								

	D	E	F	G	H	I	J	K
298	**MARKET & CHRISTMAS FESTIVAL**			**@ 31/03/2025**				
299		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
300		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
301	**INCOME**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
302	Market	190,222	190,222	**178,830**		193,291	(11,392)	(11,392)
303	Christmas Festival	-	-	**-**		-	-	-
304	**GROSS INCOME**	**190,222**	**190,222**	**178,830**		**193,291**	**(11,392)**	**(11,392)**
305								
306	**EXPENDITURE**							
307	Market - District Council Share	114,133	114,133	**107,298**		106,706	6,835	6,835
308	Market - Tripartite Expenses	3,804	3,804	**-**		-	3,804	3,804
309	Christmas Festival	21,657	21,657	**25,339**		24,234	(3,682)	(3,682)
310	**GROSS EXPENDITURE**	**139,594**	**139,594**	**132,637**		**130,940**	**6,957**	**6,957**
311								
312	**NET INCOME**	**50,628**	**50,628**	**46,193**		**62,351**	**(4,435)**	**(4,435)**
313								
314	**Designated Reserve - Christmas Festival**	**-**						
315								
316	**TOWN HALL COMMERCIAL MANAGEMENT**			**@ 31/03/2025**				
317		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
318		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
319	**INCOME**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
320	Lettings (excluding Deferred Income)	47,500	47,500	**44,557**		40,483	(2,943)	(2,943)
321	Sundry Income	-	-	**-**		113	-	-
323	**GROSS INCOME**	**47,500**	**47,500**	**44,557**		**40,596**	**(2,943)**	**(2,943)**
324								
325	**EXPENDITURE**							
326	Salaries, Wages & Related Costs (1)	33,534	33,534	**28,516**		26,323	5,018	5,018
327	Security Personnel	1,014	1,014	**508**		726	506	506
328	Cleaning & Laundry	4,544	4,544	**5,135**		4,104	(591)	(591)
329	PRS and Licences	2,500	2,500	**255**		983	2,245	2,245
330	Operating Equipment	1,400	1,400	**743**		1,205	658	658
331	Travel & Subsistence	-	-	**-**		-	-	-
332	Marketing, Publicity & Special Projects	3,000	3,000	**100**		1,245	2,900	2,900
333	Other Costs	500	500	**62**		139	438	438
334	Contingency for Inflation	312	312					
335	**GROSS EXPENDITURE**	**46,492**	**46,492**	**35,317**		**34,725**	**(11,174)**	**(11,175)**
336								
337	**NET INCOME (2)**	**1,008**	**1,008**	**9,239**		**5,871**	**8,231**	**8,231**
338								
339	Deferred Income (Future events)	**(101,322)**						
340								
341	(1) It is suggested that a virement be approved from Town Hall Commercial Management to the same budget line under Operational & Administrative expenses due to personnel changes.							
342	(2) Previously displayed as NET expenditure							
343								

	D	E	F	G	H	I	J	K
344	**OPERATIONAL & ADMINISTRATIVE EXPENSES**			**@ 31/03/2025**				
345		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
346		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
347	**EXPENDITURE**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
348	Salaries, Wages & Related Costs	246,501	246,501	**233,907**		234,199	12,594	12,594
349	Travel and Subsistence	250	250	**68**		78	182	182
350	STC Meeting Expenses & Subsistence	1,000	1,000	**163**		523	837	837
351	Recruitment	1,500	1,500	**650**		-	850	850
352	Advertising & Publicity	100	100	**-**		-	100	100
353	Newspapers	72	72	**60**		60	12	12
354	Subscriptions	5,035	5,035	**3,671**		3,991	1,364	1,364
355	Councillor & Staff Training	3,565	3,565	**2,426**		2,924	1,139	1,139
356	Professional Fees	4,211	4,211	**2,473**		3,279	1,739	1,739
357	Audit Fees	9,585	9,585	**3,080**		650	6,505	6,505
358	Bank Charges & Interest	645	645	**564**		605	80	80
359	Combined Insurance Policy	16,012	16,012	**17,146**		32,438	(1,134)	(1,134)
360	Payroll Services	2,471	2,471	**2,520**		3,050	(49)	(49)
361	Health & Safety	1,500	1,500	**-**		-	1,500	1,500
362	Rates & Water Rates	30,776	30,776	**26,091**		30,654	4,686	4,686
363	Heating & Lighting	18,113	18,113	**17,611**		13,796	502	502
364	General Repairs, Maintenance & Sundry	15,981	15,981	**10,082**		13,221	5,899	5,899
365	Town Hall Planned Maintenance & Repairs	30,000	30,000	**1,750**		4,452	28,250	28,250
366	Alarm & CCTV Call Out	1,475	1,475	**-**		1,421	1,475	1,475
367	Lift Maintenance Contract	1,622	1,622	**912**		1,447	710	710
368	Office Equipment & Furniture & Stationery	4,586	4,586	**2,860**		3,470	1,725	1,725
369	Postage & Carriage	400	400	**410**		212	(10)	(10)
370	Equipment Rental	2,037	2,037	**1,286**		1,393	751	751
371	Telephones	2,644	2,644	**2,549**		2,610	95	95
372	IT	8,185	8,185	**8,932**		7,737	(748)	(748)
373	Website Maintenance	435	435	**576**		332	(141)	(141)
374	Rother Street Clock Tower	250	250	**227**		267	23	23
375	Street Furniture Operation / Maintenance Costs	-	-	**520**		798	(520)	(520)
376	Avon Planning Services	4,200	4,200	**4,730**		4,260	(530)	(530)
377	Neighbourhood Plan Monitoring & Review	2,000	2,000	**720**		660	1,280	1,280
378	Election Exp (Inc Polls/Pro Challenges)	5,000	5,000	**5,258**		16,940	(258)	(258)
379	Borough Records	350	350	**-**		-	350	350
380	Misc Unforseen expenditure	500	500	**-**		-	500	500
381	Contingency for Inflation (inculded in the figures above)	27,512	27,512				27,512	27,512
382		**421,000**	**421,000**	**351,241**		**385,467**	**69,759**	**69,759**
383								
384	**Designated Reserve - Building Maintenance**	**10,664**						
385	**Designated Reserve - Election Expenses**	**15,522**						
386								
387								
388								

	D	E	F	G	H	I	J	K
389	**CIVIC EXPENDITURE**			**@ 31/03/2025**				
390		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
391		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
392	**EXPENDITURE**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
393	Mayor's Allowance	4,500	4,500	**5,099**		3,698	(599)	(599)
394	Mayor's Travelling	3,500	3,500	**4,455**		3,509	(955)	(955)
396	Civic Insignia	1,000	1,000	**371**		834	629	629
397	Receptions (Formal & Informal) (1)	7,000	7,000	**7,777**		7,855	(777)	(777)
398	Honoraria inc photographic	3,979	3,979	**4,287**		3,471	(308)	(308)
399	Printing & Stationery	500	500	**365**		204	135	135
400	Floral Decorations	650	650	**265**		440	385	385
401	Civic Robes	500	500	**35**		250	465	465
402	Civic Gifts	100	100	**137**		187	(37)	(37)
403	SBC - Town Council funding contribution	25,000	25,000	**20,000**		20,000	5,000	5,000
404	Christmas Activities	3,000	3,000	**5,000**		5,138	(2,000)	(2,000)
405	Festivals & Events - HODS	1,000	1,000	**150**		-	850	850
406	D-Day / VE Day	-	-	**821**		-	(821)	(821)
407	Contingency (Events tbc)	5,000	5,000	**48**		3,336	4,952	4,952
408	National Mourning Protocol	1,500	1,500	**-**		-	1,500	1,500
409	Event Security	10,000	10,000	**11,404**		10,759	(1,404)	(1,404)
410		**67,229**	**67,229**	**60,214**		**59,679**	**7,015**	**7,015**
411								
412	**Designated Reserve - Events**	**17,933**						
413	**Designated Reserve - Vehicle Replacement**	**5,188**						

416 (1) Civic Recepions 2024-25 will be out of alignment with 2023-24 as early expenditure was carried forward from the 2023/24 YE accounts to 2024/25, which had not been done for the 2022/23 YE accounts to

	D	E	F	G	H	I	J	K
432	**OPEN SPACES**		**@ 31/03/2025**					
433		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
434		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
435	**INCOME**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
436	Cemetery Purchase & Interment Fees	80,000	80,000	**52,281**		68,445	(27,719)	(27,719)
437	Cemetery Memorial Fees	8,500	8,500	**13,535**		9,815	5,035	5,035
438	Cemetery Sundry Income (Seating/Trees/Transfers)	1,500	1,500	**4,290**		1,860	2,790	2,790
439	Tranquillity Garden Purchase & Interment Fees	11,947	11,947	**11,848**		10,377	(99)	(99)
440	Tranquillity Garden Memorial Fees	3,225	3,225	**3,590**		3,176	365	365
441	Allotments (Park Road) - Tenancy Rental	175	175	**26**		280	(149)	(149)
442	**GROSS INCOME**	**105,347**	**105,347**	**85,570**		**93,953**	**(19,777)**	**(19,777)**
443								
444	**EXPENDITURE**							
445	Salaries, Wages & Related Costs	154,313	154,313	**153,891**		142,794	423	423
446	Training	3,000	3,000				3,000	3,000
447	Health & Safety	250	250	**-**		-	250	250
448	Vehicle Expenses	15,000	15,000	**16,479**		16,204	(1,479)	(1,479)
449	Vehicle Replacement Contingency	3,688	3,688	**-**		-	3,688	3,688
450	Travel & Subsistence	700	700	**731**		642	(31)	(31)
451	Equipment	6,000	6,000	**4,589**		1,942	1,411	1,411
452	Cemetery CCTV	400	400	**427**		397	(27)	(27)
453	Cemetery Rates & Water Rates	5,718	5,718	**5,249**		5,057	469	469
454	Cemetery Heating & Lighting (1)	2,500	2,500	**2,623**		(788)	(123)	(123)
455	Cemetery Telephone	450	450	**439**		441	11	11
456	Cemetery General Ground Maintenance	17,000	17,000	**10,783**		48,107	6,217	6,217
457	Cemetery Repairs & Maintenance	1,100	1,100	**-**		-	1,100	1,100
458	Cemetery Driveway Kerbing (2)	30,000	30,000	**-**		-	30,000	30,000
459	Cemetery Grave Excavation	4,750	4,750	**2,850**		3,610	1,900	1,900
460	Cemetery Sundry Seating & Trees	600	600	**1,149**		-	(549)	(549)
461	Cemetery Land Extension Fees	15,000	15,000	**3,870**		12,830	11,130	11,130
462	Contingency for Inflation (included in the figures above)	10,888	10,888	**-**		-	10,888	10,888
463	Holy Trinity & Garden of Remembrance Special Repairs & Maint. (3)	4,400	4,400	**1,600**		5,541	2,800	2,800
464	Tranquillity Garden Maintenance & Development Costs (3)	1,000	1,000	**71**		200	929	929
465	Allotments (Park Road) Lease (3)	10	10	**-**		-	10	10
466	Allotments (Park Road) Set up & Maintenance Costs (3)	-	-	**-**		84	-	-
467	**GROSS EXPENDITURE**	**265,879**	**265,879**	**204,752**		**237,062**	**61,126**	**61,128**
468								
469	**NET EXPENDITURE**	**160,532**	**160,532**	**119,182**		**143,109**	**41,350**	**41,350**
470								

	D	E	F	G	H	I	J	K
471	**<u>Open Spaces Designated Reserves</u>**							
472	**Vehicle Replacement**	**5,188**						
473	**Cemetery Land & Buildings**	**64,305**						
474	**Holy Trinity Churchyard**	**8,633**						
475	**Tranquillity Garden**	**-**						
476	**Allotments**	**4,662**						
477								
478	(1) Timing of invoices & the year end acrrual for pending invoices have put figures out of alignment. The NET cost to STC at 30/06/2024 was £531.05. Next invoice due in October.							
479	(2) This cost was originally budgeted for 2024-25 but was completed in 2023-24 under CIL expenditure							
480	(3) Any unforeseen Expenditure is expected to be covered by the relevant Designated Reserve							
481								
482								
483								

	D	E	F	G	H	I	J	K
484	**HATTON ROCK**			**@ 31/03/2025**				
485		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
486		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
487	**EXPENDITURE**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
488	Rent	14,839	14,839	**14,203**		5,713	636	636
489	Rates	5,006	5,006	**5,245**		2,019	(238)	(238)
490	Insurance	-	-	**250**		(182)	(250)	(250)
491	Heating & Lighting	-	-	**-**		-	-	-
492	Service Costs	1,000	1,000	**800**		-	200	200
493	Sundry Expenses	100	100	**1,420**		-	(1,320)	(1,320)
494		**20,945**	**20,945**	**21,917**		**7,550**	**(972)**	**(972)**
495	**NB: A share of Expenditure is recharged each March to the Shakespeare Birthday Celebrations for storage of equipment**							
496								
497								
498								
499	**INITIATIVES & PROJECTS**			**@ 31/03/2025**				
500		**BUDGET**		**ACTUALS**			**VARIANCE - Surplus / (Deficit)**	
501		**Annual Budget**	**YTD Budget**	**YTD Actuals**		**YTD Previous**	**YTD Actuals To**	
502	**EXPENDITURE**	**2024-25**	**31/03/2025**	**2024-25**		**2023-24**	**Annual Budget**	**YTD Budget**
503	Initiatives & Special Projects - Over £20K	70,000	70,000	**60,000**		75,000	10,000	10,000
504	Initiatives & Special Projects - Under £20K	12,500	12,500	**7,533**		-	4,967	4,967
505	CCTV / Town Projects / Partnership Working	33,873	33,873	**25,405**		33,873	8,468	8,468
506	TCSP - Town Council funding contribution	600	600	**600**		-	-	-
507	Stratforward - BID Levy	1,063	1,063	**739**		709	324	324
510	Special Projects & Events	-	-	**56**		150	(56)	(56)
511	Newsletters / Quality Status	1,500	1,500	**-**		462	1,500	1,500
512	Climate Change Initiatives	2,192	2,192	**4,398**		3,525	(2,206)	(2,206)
513	Youth Council	1,231	1,231	**-**		1,176	1,231	1,231
516		**122,959**	**122,959**	**98,731**		**115,059**	**24,228**	**24,228**
517								
520	**Designated Reserve - Climate Change**	**11,108**						
521								
522								
523								
524								
525								
526								

	D	E	F	G	H	I	J	K
527	**Grant Funding**			**@ 31/03/2025**				
528				**2024-25**		**2023-24**		
529								
530	**INCOME**							
531	Grant Funding Income UKSPF			**2,360**		**-**		
532	**GROSS INCOME**			**2,360**		**-**		
533								
534	**EXPENDITURE**							
535	Grant Funding Expenditure			**2,360**		**-**		
536	**GROSS EXPENDITURE**			**2,360**		**-**		
537								
538	**NET Surplus / (Deficit) for Year**			**-**		**-**		
539								
540								
541	**Community Infrastructure Levy (CIL)**			**@ 31/03/2025**				
542				**2024-25**		**2023-24**		
543	**CIL - Designated Reserve (Balance B/fwd)**			**217,853**				
544								
545								
546	**INCOME**							
547	Community Infrastructure Levy Receipts			**94,932**		**93,164**		
548	**GROSS INCOME**			**94,932**		**93,164**		
549								
550	**EXPENDITURE**							
551	Community Infrastructure Levy Expenditure			**5,000**		**-**		
552	**GROSS EXPENDITURE**			**5,000**		**-**		
553								
554	**NET Surplus / (Deficit) for Year**			**89,932**		**93,164**		
555								
556	**CIL Designated reserve (after above activity)**	**307,785**						
557								
558								

	D	E	F	G	H	I	J	K
559	**TOWN CENTRE STRATEGIC PARTNERSHIP**			**@ 31/03/2025**				
560				**2024-25**		**2023-24**		
561	**TCSP - Designated Reserve (Balance B/fwd)**			**2,598**				
562								
563								
564	**INCOME**							
565	CIL - Town Council			**-**		**-**		
566	TCSP - Town Council Budget, Virements & Reserves			**-**		**-**		
567	TCSP - Partnership Contributions (inc. Town Council)			**2,400**		**-**		
568	**GROSS INCOME**			**2,400**		**-**		
569								
570	**EXPENDITURE**							
571	CIL - Bridge Street / High Street Design			**-**		**-**		
572	TCSP - Bridge Street / High Street Design			**-**		**-**		
573	TCSP - Bridge Street / High Street PR			**-**		**1,500**		
574	**GROSS EXPENDITURE**			**-**		**1,500**		
575								
576	**NET Surplus / (Deficit) for Year**			**2,400**		**(1,500)**		
577								
578	**TCSP - including Designated Reserve**			**4,998**				
579								
580								
581								
582								
583	**SHAKESPEARE STATUE RESTORATION**			**@ 31/03/2025**				
584				**2024-25**		**2023-24**		
585	**Statue - Designated Reserve (Balance B/fwd)**			**8,547**				
586								
587								
588	**INCOME**							
589	Shakespeare's Coming Home Initiative & Grants			**-**		**-**		
590								
591	**EXPENDITURE**							
592	Statue Restoration costs			**-**		**29**		
593								
594	**NET Surplus / (Deficit) for Year**			**-**		**(29)**		
595								
596	**Statue - including Designated Reserve**			**8,547**				
597								
598								
599								
600								
601								

	D	E	F	G	H	I	J	K
602	**SHAKESPEARE BIRTHDAY CELEBRATIONS**			**@ 31/03/2025**				
603				**2024-25**		**2023-24**		
604	**SBC - Designated Reserve (Balance B/fwd)**			**48,267**				
605								
606								
607	**INCOME**							
608	SBC - Town Council Budget			**20,000**		**20,000**		
609	SBC - Income (Other)			**-**		**20,000**		
610	SBC - Friends Donations			**240**		**165**		
611	SBC - Friends Receptions			**-**		**-**		
612	SBC - Parade - Flags & Admin Fee (1)			**-**		**6,846**		
613	SBC - Advertising Income			**-**		**-**		
614	SBC - Bank Interest			**-**		**-**		
615	**GROSS INCOME**			**20,240**		**47,011**		
616								
617	**EXPENDITURE**							
618	SBC - Expenditure			**-**		**-**		
619	SBC - Shields Repairs & Maintenance			**382**		**101**		
620	SBC - Standard Replacements			**-**		**68**		
621	SBC - Flag Poles			**5,306**		**4,340**		
622	SBC - Insurance			**-**		**-**		
623	SBC - Health & Safety			**2,429**		**3,180**		
624	SBC - Event Security			**2,340**		**1,950**		
625	SBC - Traffic Management			**14,009**		**10,684**		
626	SBC - Parade & Ceremony			**5,680**		**5,640**		
627	SBC - Management Charges			**8,724**		**5,564**		
628	SBC - Operational Expenses			**-**		**-**		
629	SBC - Miscellaneous Expenses			**506**		**11,070**		
630	SBC - Birthday Cake			**-**		**-**		
631	SBC - Playmakers			**-**		**-**		
632	SBC - Marketing			**-**		**-**		
633	SBC - Bank Charges			**-**		**-**		
634	SBC - Friends of Shakespeare (including Launch)			**-**		**-**		
635	SBC - Friends Reception			**-**		**-**		
636	**GROSS EXPENDITURE**			**39,376**		**42,599**		
637								
638	**NET Surplus / (Deficit) for Year**			**(19,136)**		**4,412**		
639								
640	**SBC - including Designated Reserve**			**29,131**				
641								
642	It should be noted that income and expenditure for the event each April is split across two financial years, and so the above is not a complete relfection of costs.							
643	(1) Funds raised from flag fees for the April 2024 event amounted to £6,379.17 however these were collected in the 2023/24 Financial Year							
644								
645								